

CITY COUNCIL MEETING AGENDA



August 5, 2026

6:00 P.M.

Medford City Hall, Council Chambers

411 W. 8th Street, Room 300

www.medfordoregon.gov

The public may view live and recorded City Council meetings through our website [HERE](#) or attend via zoom [HERE](#).

10. Roll Call

20. City Manager Reports

30. Recognitions, Community Group Reports

30.1 Alba Update

30.2 United Way Update

40. Oral Requests and Communications from the Audience

The City Council sets aside 30 minutes for in-person public comments. Comments are limited to two minutes per individual, group or organization. **Please complete a public comment form before speaking.**

The City Council encourages written comments. Please submit your comments by regular mail to City Council, 411 W. 8th Street or by email to PublicComments@cityofmedford.org. Comments must be received by noon on the date of the meeting to be noted in the record. Please include the date of the Council meeting with your comments.

50. Approval or Correction of the July 15, 2026 Meeting Minutes

60. Consent Calendar

70. Items Removed from the Consent Calendar

80. Ordinances and Resolutions

80.1 COUNCIL BILL 2026-52

A RESOLUTION authorizing and approving 21 Council Community Initiative Fund (CCIF) allocations totaling \$945,100.

Meeting locations are generally accessible to persons with disabilities. To request interpreters for hearing impaired or other accommodations for persons with disabilities, please contact the ADA Coordinator at (541) 774-2074 or ada@cityofmedford.org at least three business days prior to the meeting to ensure availability. For TTY, dial 711 or (800) 735-1232.

80.2 COUNCIL BILL 2026-53

A RESOLUTION authorizing and approving a Council Community Initiative Fund (CCIF) allocation for The Children's Museum of Southern Oregon (TCMSO) totaling \$100,000 for fiscal year 2026-27.

100. Council Business

100.1 Proclamations Issued

BG Gould Day

Never Give Up Day

100.2 Committee Reports and Communications

a. Council Officers Update

b. Committee Reports

110. Staff Reports

110.1 FY2026 Financial Update

110.2 Public Works Capital Improvement Plan Report

120. Adjournment



AGENDA ITEM COMMENTARY

DEPARTMENT: Finance

AGENDA SECTION: Ordinances and Resolutions

PHONE: (541) 774-2030

MEETING DATE: August 5, 2026

STAFF CONTACT: Ryan Martin, Chief Financial Officer/Assistant City Manager

COUNCIL BILL 2026-52

A RESOLUTION authorizing and approving 21 Council Community Initiative Fund (CCIF) allocations totaling \$945,100.

SUMMARY AND BACKGROUND

Council is requested to consider a resolution approving 21 Council Community Initiative Fund (CCIF) allocations for fiscal year 2026-27.

PREVIOUS COUNCIL ACTIONS

On June 4, 2025, Council Bill 2025-48 was approved, adopting the 2025-2027 Biennial Budget for the City of Medford and making appropriations thereunder.

At the July 8, 2026 study session, Council gave direction to staff to propose 22 CCIF requests at the August 5, 2026 council meeting, 21 of which are included in this agenda item.

ANALYSIS

\$1.2 million is available for the 2026 CCIF process. The City Council held a study session on July 8, 2026, where 27 potential grants were discussed. Of the 27 requests, 22 grants totaling \$1,045,100 were recommended by Council to be advanced for approval at this meeting. The \$100,000 grant for The Children's Museum of Southern Oregon is included in a separate agenda item. A summary of the other 21 grants is below:



AGENDA ITEM COMMENTARY

Applicant	Project/Program	Sponsor(s)	Requested Amount	Proposed Funding Amount
Rogue Rapids Swim Team	Swim scholarships	Quinn/West/Stine	\$ 25,000	\$ 25,000
City of Medford	Medford Livability Court pilot project	West	298,588	100,000
City of Medford	Citywide biannual print publication	West	50,000	50,000
City of Medford	Fire Station 16 fencing and security upgrades	Quinn	45,000	45,000
Rogue Valley YMCA	Water safety initiative project	Ayres/Keating	10,000	10,000
Rogue Valley YMCA	Workforce housing	Ayres/Smith	100,000	100,000
Golden Rule Reentry	COMPASS Program	Ayres/Quinn	38,000	38,000
Downtown Medford Association	Downtown revitalization and storefront activation	Ayres/Quinn	160,000	160,000
Consumer Credit Counseling Services	Homeless prevention credit counseling	Card/West	150,000	150,000
City of Medford	Medford firefighter memorial	Quinn	8,500	8,500
City of Medford	Medford Police awards and memorabilia lobby display	Quinn/West	7,600	7,600
Calli Casa de Culturas	Free community-wide Día de los Muertos Event	Quinn	10,000	10,000
Southern Oregon Humane Society	Community pet wellness initiative	Quinn/West	50,000	50,000
City of Medford	Medford Parks & Recreation July 4, 2026 and 2027 Events	Keating/Quinn	80,000	80,000
Teen Musical Theatre of Oregon	Scholarships for low-income highschool students	Keating	10,000	10,000
The Historic Holly Theatre	Safety and production equipment upgrades	Keating	22,000	4,000
City of Medford	Mayor & Council community impact awards	Card/West	3,000	3,000
City of Medford	Community art contest	West	10,000	10,000
Spartan Boxing	Conditional Use Permit Assistance	Ayres	4,000	4,000
City of Medford	Ordinance Compliance Grants	Keating	30,000	30,000
City of Medford	Event Sponsorships	Stine	50,000	50,000
TOTAL			\$ 1,161,688	\$ 945,100

Two projects were recommended for funding below the requested amount:

- Medford Livability Court pilot project – the remaining \$198,588 is recommended to be funded by opioid settlement monies.
- The Historic Holly Theatre safety and production equipment upgrades - \$4,000 of the \$22,000 requested is recommended for funding for an AED.

The five requests that Council did not recommend for funding from CCIF are below:

Applicant	Project/Program	Sponsor(s)	Requested Amount	Proposed Funding Amount
City of Medford	Medford Parks & Recreation Alba Park food truck pilot proje	Quinn	35,000	-
City of Medford	Medford Parks & Recreation Subsidized Swim Lesson	Keating/Quinn	85,000	-
Collaborative Theatre Project	Support and sustain live theatre and art in Medford	Keating	15,000	-
Southern Oregon Historical Societ	Historic interior restoration	Keating	125,000	-
Medford Senior Center	Medford Senior Center flooring repair	West	32,000	-

The projects for the Alba Park food truck pilot project, Southern Oregon Historical Society historic interior restoration, and the Medford Senior Center flooring repair were recommended to be discussed at a future Medford Urban Renewal Agency board meeting.

An after-action memo will be provided following this meeting on potential process improvements for future funding cycles.



AGENDA ITEM COMMENTARY

COUNCIL GOALS

Council Goal and Objective: Several.

Strategy: Several.

Deliverable: Several.

FINANCIAL AND/OR RESOURCE CONSIDERATIONS

\$1.2 million is available in Fund 420, Council Community Initiative Fund.

TIMING ISSUES

None.

COUNCIL OPTIONS

Approve the resolution as presented.

Modify the resolution as presented.

Deny the resolution as presented and provide direction to staff.

STAFF RECOMMENDATION

Staff recommends approval of the resolution.

SUGGESTED MOTION

I move to approve the resolution as presented.

EXHIBITS

Resolution

CCIF Request Forms

RESOLUTION NO. 2026-52

A RESOLUTION authorizing and approving twenty-one Council Community Initiative Fund (CCIF) allocations totaling \$945,100.

WHEREAS, during a study session on July 8, 2026, Council considered twenty-seven potential grant requests for the 2026 CCIF allocations;

WHEREAS, Council directed staff to advance twenty-two CCIF requests for approval, twenty-one of which are included in this resolution;

WHEREAS, \$1.2 million is available for the 2026 CCIF process;

WHEREAS, proposed allocations totaling \$945,100 are as follows:

- 1) \$25,000 to Rogue Rapids Swim Team for swim scholarships;
- 2) \$100,000 to the City of Medford for Livability Court pilot projects;
- 3) \$50,000 to the City of Medford for citywide biannual print publication;
- 4) \$45,000 to the City of Medford for Fire Station 16 fencing and security upgrades;
- 5) \$10,000 to Rogue Valley YMCA for water safety initiative project;
- 6) \$100,000 to Rogue Valley YMCA for workforce housing;
- 7) \$38,000 to Golden Rule Reentry for the COMPASS program;
- 8) \$160,000 to Downtown Medford Association for downtown revitalization and storefront activation;
- 9) \$150,000 to Consumer Credit Counseling Services for homeless prevention credit counseling;
- 10) \$8,500 to the City of Medford for a Medford firefighter memorial;
- 11) \$7,600 to the City of Medford for Medford Police awards and memorabilia lobby display;
- 12) \$10,000 to Calli Casa de Culturas for free community-wide Día de los Muertos event;
- 13) \$50,000 to Southern Oregon Humane Society for community pet wellness initiative;
- 14) \$80,000 to the City of Medford for Medford Parks & Recreation July 4, 2026 and 2027 events;
- 15) \$10,000 to Teen Musical Theater of Oregon for scholarships for low-income high school students;
- 16) \$4,000 to The Historic Holly Theatre for safety and production equipment upgrades;
- 17) \$3,000 to the City of Medford for Mayor and Council community impact awards;
- 18) \$10,000 to City of Medford for community art contest;

- 19) \$4,000 to the Spartan Building for Conditional Use Permit assistance;
- 20) \$30,000 to the City of Medford for Ordinance Compliance Grants; and
- 21) \$50,000 to the City of Medford for event sponsorships.

Now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MEDFORD, OREGON:

Section 1. City Council authorizes and approves twenty-one Council Community Initiative Fund (CCIF) allocations, totaling \$945,100, as set forth above.

Section 2. This Resolution shall become effective immediately upon its passage by the Council and approval of the Mayor.

PASSED by the Council and signed by me in authentication of its passage this 5th day of August, 2026.

ATTEST:

City Recorder

Mayor Michael Zarosinski

2026 Requests

Applicant	Project/Program	Sponsor(s)	Amount
Rogue Rapids Swim Team	Swim scholarships	Quinn/West/Stine	\$ 25,000
City of Medford	Medford Livability Court pilot project	West	298,588
City of Medford	Citywide biannual print publication	West	50,000
City of Medford	Fire Station 16 fencing and security upgrades	Quinn	45,000
Rogue Valley YMCA	Water safety initiative project	Ayres/Keating	10,000
Rogue Valley YMCA	Workforce housing	Ayres/Smith	100,000
Golden Rule Reentry	COMPASS Program	Ayres/Quinn	38,000
Downtown Medford Association	Downtown revitalization and storefront activation	Ayres/Quinn	160,000
Consumer Credit Counseling Services	Homeless prevention credit counseling	Card/West	150,000
City of Medford	Medford firefighter memorial	Quinn	8,500
The Children's Museum	Early learning, museum access, and preschool scholars	Quinn/Stine	100,000
City of Medford	Medford Police awards and memorabilia lobby display	Quinn/West	7,600
Calli Casa de Culturas	Free community-wide Día de los Muertos Event	Quinn	10,000
Southern Oregon Humane Society	Community pet wellness initiative	Quinn/West	50,000
City of Medford	Medford Parks & Recreation Alba Park food truck pilot	Quinn	35,000
City of Medford	Medford Parks & Recreation July 4, 2026 and 2027 Ever	Keating/Quinn	80,000
City of Medford	Medford Parks & Recreation Subsidized Swim Lesson	Keating/Quinn	85,000
Teen Musical Theatre of Oregon	Scholarships for low-income highschool students	Keating	10,000
Collaborative Theatre Project	Support and sustain live theatre and art in Medford	Keating	15,000
Southern Oregon Historical Society	Historic interior restoration	Keating	125,000
The Historic Holly Theatre	Safety and production equipment upgrades	Keating	22,000
City of Medford	Mayor & Council community impact awards	Card/West	3,000
City of Medford	Community art contest	West	10,000
Medford Senior Center	Medford Senior Center flooring repair	West	32,000
Spartan Boxing	Conditional Use Permit Assistance	Ayres	4,000
TOTAL			\$ 1,473,688

2025 Allocations

Applicant	Project/Program	Amount Funded
City of Medford	MPD K9 Memorial	\$ 5,000
Rogue Rapids Swim Team	Swim scholarships	25,000
Medford Senior Center	Senior Center improvements	30,000
Alba Sister City Association	Medford-Alba sister city enhancements	30,000
The Children's Museum	Early learning, museum access, and preschool scholars	100,000
Consumer Credit Counseling Services	Homeless prevention credit counseling	100,000
Southern Oregon Alliance of Physician Partners	Recruiting program for physicians	100,000
Downtown Medford Association	Downtown revitalization and storefront activation	150,000
Southern Oregon Humane Society	Contribution to SoHuman's new building	50,000
TOTAL		\$ 590,000

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Quinn, West, Stine

Agency: Rogue Rapids Swim Team

Address: 2959 Siskiyou Blvd, Medford, OR 97504

Manager: Laurel Naversen Geraghty, MD Vice President (917) 843-0233

Name	Title	Telephone
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Contact:	Laurel Naversen Geraghty, MD	(917) 843-0233
	Name	Telephone

Email: laurel.geraghty@gmail.com

Program / Project Name: Rogue Rapids Swim Team Scholarships

Grant Request: \$25,000 Total Program / Project Budget: \$25,000

Description of Program/Project:

Funding would allow the Rogue Rapids nonprofit organization to continue providing needs-based scholarships for participation in the Rogue Rapids Swim Team. Youth athletes on Oregon Health Plan or Jackson Care Connect automatically qualify for a scholarship with a completed application, though all applicants are considered based on a demonstration or a description of financial need.

A Rogue Rapids Swim Team Scholarship includes the following benefits:

- Monthly swim team dues reduced by 75% (from \$99 to \$24.75 / month; this includes 20+ hours / month of swim team participation and instruction)
- Complimentary admission to Rogue X for swim team activities
- Waived team initiation fee (\$49)
- Covered swim meet entry fees (\$60-\$120 per meet)
- \$100/day travel stipend for away swim meets and \$200/day travel stipend for championship meets
- Covered USA Swimming annual membership fee (\$30-\$92)
- Participation in the annual team awards banquet (up to \$117)

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The Rogue Rapids is a 501(c)3 nonprofit organization and year-round competitive USA Swimming Team dedicated to expanding opportunities for youth competitive swimming in Southern Oregon. The Rogue Rapids are the exclusive youth swimming team at the Rogue Credit Union Community Complex (Rogue X) Aquatics facility. We serve children throughout Southern Oregon and Northern California, ages 5 and up.

The Rogue Rapids help youth athletes learn, compete, and excel in the sport of swimming and develop a life-long love of the sport. Our team strives to provide a fun, enjoyable, and respectful environment where participants can develop swimming technique, confidence, skills, teamwork, sportsmanship, character, diligence, friendships, and health. We wish to instill in our athletes a sense of purpose and confidence, and allow the lessons of the sport to benefit children throughout their lives.

The requested scholarship funding would provide opportunity for local youth who would not otherwise be able to participate in the Rogue Rapids Swim Team, due to financial considerations.

The total cost of a scholarship swimmer over one calendar year is estimated at **\$1,800**. Since the Rogue Rapids launched in Jan. 2024, **34 swim team scholarships have been awarded** to local youth swimmers. In August 2024, there were only 2 scholarship swimmers on the Rogue Rapids Swim Team. With the help of local outreach efforts and CCIF funding received in Sept. 2025, we grew to 20 active scholarship swimmers during the peak competition swim season (Nov. 2025 to Mar. 2026). As of June 2026, we have 11 active scholarship swimmers. As a year-round team, athletes naturally cycle in and out by the season depending on their other sports and activities.

In the nine months since the 2025 CCIF grant was received, the Rogue Rapids have awarded **\$17,211** in scholarship funds to swimmers. Over 12 months, we project that **\$22,949** in scholarship funds will be awarded.

Another \$25,000 contribution from the CCIF for 2026-27 would allow 13 swimmers to participate for an entire calendar year, or more swimmers to participate for part of the year. (Some athletes join our year-round swim team for one or two seasons, and participate in other sports or activities during other seasons.)

The funding will help the Rogue Rapids continue our scholarship program and broaden our reach to include more low-income children who may not otherwise be able to participate.

Anticipated Completion Date of Program/Project:

June 30, 2027

What Council Goal, if any, does this accomplish?

Safe & Healthy Community - City-coordinated recreational events at neighborhood or community parks, including the Rogue X.

Testimonials from scholarship families:

- *"The Rogue Rapids Swim Team scholarship has truly changed our lives in such a meaningful way. As a single mother, opportunities like this make an enormous difference for our family, and we are deeply grateful to the City of Medford for making it possible."*
- *"We are so, so grateful for this scholarship program and for the generosity behind it. It has brought joy, community, health, confidence, and opportunity into our lives, and we truly cannot thank the City Council enough for making this possible for families like ours."*
- *"Our family is so grateful for the scholarship. My three kids improved their swimming skills phenomenally, and they are so much safer now [in pools, lakes, and rivers]. They also developed perseverance and had a lot of fun. This investment has changed each one of them, transforming them into stronger, more confident individuals."*
- *"The scholarship stipend allows us to attend out-of-town meets without completely straining our budget. Without this support, those opportunities simply would not be possible for us. Because of this program, my daughter has been able to participate and experience all the excitement and growth that comes with being part of a team."*
- *"Since our toddler was diagnosed with leukemia, our family has faced significant emotional, physical, and financial challenges. The swim team scholarship has made a meaningful difference for our family. By reducing the cost of participation, it allowed our two older children to continue swim team during a time when many activities would have been difficult to afford. Swim team provided them with consistency and stability while so much of our family's life felt uncertain and chaotic. They have been able to exercise, build friendships, develop confidence, and simply enjoy being kids. Knowing they could continue participating without placing additional financial strain on our family has been a tremendous blessing. We hope this scholarship program can continue for other families. Programs like this make a real and lasting difference, especially for families navigating unexpected hardships. Thank you to the City of Medford for making these scholarships possible."*
- *"Thank you for this scholarship opportunity. Swimming is the first sport my child has truly connected with, and being part of the team has helped him grow confidence and come out of his shell. The structure and activity have helped manage his ADHD. We are very grateful for the scholarship program and the impact it has had on our child and family."*
- *"Our family is very touched by how fortunate we are by the generosity of the City Council and the passion of the coaches. It is incredible to have this new swim team in town, especially given the limited opportunities previously. We are very grateful for the Rogue Rapids!"*
- *"The Rogue Rapids have been such a blessing for my daughter and for me personally. The coaches are incredibly attentive, supportive, and caring. She has grown so much in confidence, discipline, perseverance, and joy. She has made wonderful new friends, absolutely loves the meets, and gets so excited about earning ribbons and seeing her hard work pay off."*
- *"The Rogue Rapids Swim Team has been incredibly meaningful for my family's health and well-being. It has improved our quality of life in ways I did not anticipate — physically, emotionally, and socially."*

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Garrett West

Agency: Medford Municipal Court

Address: 411 W. 8th Medford, Oregon

Manager:	Virginia Greer	Judge	541-774-2048
	Name	Title	Telephone

Contact:	Virginia Greer	541-774-2048
	Name	Telephone

Email: vmgreer@cityofmedford.org

Program / Project Name: Livability Court

Grant Request:\$ 298,588 Total Program / Project Budget: \$ zero currently allocated

Description of Program/Project:

Proposal Summary

The Medford Municipal Court respectfully requests Council Community Initiative Fund support to establish and operate a one-year Livability Court program. This initiative is intended to address high system utilizers with recurring livability and quality-of-life offenses through a structured, accountability-based, and service-connected court model. The program is designed to improve community livability, reduce repeat system involvement, and connect participants to meaningful supports that promote long-term stabilization. CCIF funding will provide the essential bridge needed to launch this program, collect measurable program data, evaluate outcomes, and develop the performance metrics necessary to pursue future state, federal, and private grant funding. The intent is not to create permanent dependence on City resources, but to use one-time seed funding to establish a sustainable, evidence-based program model.

Background and Need

Our community continues to experience challenges related to homelessness, behavioral health needs, chronic livability offenses, and repeated contact between high system utilizers and our local systems. Traditional responses, standing alone, are often insufficient to address the underlying causes that contribute to repeated municipal violations and ongoing community impacts. The City has developed and implemented innovative solutions to address this issue with the Livability Team. This request seeks further investment in innovation by coupling the Livability Team with the Municipal Court to make further impacts on these challenges for the benefit of our community.

The Medford Municipal Court has already demonstrated a commitment to innovative, problem-solving approaches through initiatives such as Outreach Court and the Pathway Program. Livability Court is a natural extension of that work. It is specifically intended to address repeat livability-related violations while

balancing accountability, public safety, and individualized support.

The Court and Police Department have actively pursued grant opportunities for this concept, but, as of yet, those applications have not been successful because most funders require documented performance indicators, participant statistics, recidivism information, and measurable outcome data before supporting ongoing operations. A one-year CCIF-funded program would allow the Court to generate that foundational data and become more competitive for long-term external funding.

Livability Court Explained

Livability Court is a structured, supportive court program for people who are high utilizers of public systems, often because they are struggling with homelessness, addiction, mental health issues, or basic life instability.

Instead of cycling people through repeated citations, arrests, and court appearances without lasting change, Livability Court gives high system utilizers a clear path toward stability.

How it Works

Participants in Livability Court will be placed on enhanced probation and will work closely with the Community Resource Officer (CRO) and the Court throughout the program. The goal is not only accountability, but also real progress toward a more stable and healthy life.

Participants will be expected to appear in court 2 to 4 times each month at the beginning of the program. These regular check-ins allow the Court to monitor progress, respond quickly to setbacks, and provide continued encouragement and structure. As participants gain stability and demonstrate success, they can move to a lower level of supervision.

Services and Support

While in the program, participants will receive direct support and referrals designed to address the root causes of their repeated system involvement. This may include:

- drug and alcohol treatment
- regular UAs
- peer support
- restorative justice assistance
- close case management and coordination with the CRO
- direct oversight and encouragement from the Court

Life Skills and Stabilization

A key part of Livability Court is helping participants build the practical skills needed for daily living and long-term success. Participants will be required to engage in life skills training, which may include:

- education and personal development
- learning how to pay bills
- grocery shopping
- cooking
- cleaning
- maintaining a routine and stable living environment

These skills are meant to help participants move beyond crisis and build the foundation for independent living.

Step-by-Step Progress

Livability Court is designed as a graduated program. Participants move through different steps as they

show improved stability, accountability, and engagement.

Housing support is also structured in phases. Participants may progress from:

1. emergency shelter
2. supervised residence
3. stable long-term housing

At each stage, participants continue receiving support from the CRO and the Court. The program recognizes that stability does not happen all at once; it is built step by step with accountability, support, and consistent follow-through.

The Overall Goal

The purpose of Livability Court is to help participants become more stable, reduce repeated contact with the justice system, and improve community livability. It combines accountability with meaningful support so that people have a real opportunity to change behavior, meet court expectations, and move toward long-term housing and self-sufficiency.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Program Goals

The Livability Court will pursue the following goals:

- improve overall community livability and public spaces;
- reduce repeat low-level offenses and chronic municipal violations;
- increase participant accountability through structured court oversight;
- connect participants with housing, behavioral health, substance use treatment, and other supportive services;
- reduce pressure on emergency response systems and jail resources;
- strengthen collaboration among the Court, law enforcement, service providers, and community organizations; and
- generate measurable outcomes that support future grant funding opportunities.

Expected Outcomes and Evaluation

At the end of the one-year period, the Court anticipates being able to provide clear, measurable data regarding:

- participant enrollment and completion numbers;
- recidivism and repeat-contact reduction;
- service referrals and engagement;
- housing and treatment connections;
- cost avoidance and system impact; and
- overall program effectiveness.

These outcomes will allow the City of Medford to assess the program's effectiveness and determine the best path for continuation or expansion. Just as importantly, they will place the City in a significantly stronger position to seek competitive outside funding for sustained operation.

Anticipated Completion Date of Program/Project:

Purpose of CCIF Funding

CCIF funding is requested to support the launch and one-year operation of the Livability Court program, as detailed in the attached budget worksheet. This initial funding period will allow the Court and its partners to:

- establish the program's structure and operational processes;
- track participant engagement and compliance;
- measure reductions in repeat offenses and system utilization;
- evaluate participant connections to housing, treatment, and supportive services;
- gather meaningful performance metrics and outcome data;
- identify operational strengths and needed adjustments; and
- build a data-driven foundation for future grant applications.

This funding is intended to function as strategic seed funding that enables the City to test, refine, and document a promising court-based intervention model.

Funding Request

The Medford Municipal Court requests CCIF funding in the amount reflected in the attached CCIF Livability Court Budget Worksheet to support the one-year period. The requested funds will support implementation and operation of the Livability Court model and provide the infrastructure necessary to track outcomes, coordinate services, and evaluate results.

Requested Amount: \$298,588.00

Budget Basis: As outlined in the attached budget worksheet, the request reflects the costs necessary to launch and operate the program during the one-year demonstration period.

Long-Term Sustainability

The City's goal is to use CCIF funding as a limited-duration investment that positions Livability Court for future sustainability. By generating participant data, recidivism metrics, service-outcome information, and system-impact measurements during the year, the Court will be better positioned to pursue state, federal, and private grant opportunities.

This approach allows the City to test and refine the model before seeking longer-term outside support, reducing risk while building a stronger case for sustained investment.

Conclusion

The Medford Municipal Court believes Livability Court represents an innovative, balanced, and practical response to persistent livability concerns affecting the community. With CCIF support, the Court can launch a one-year program that promotes accountability, strengthens community partnerships, improves access to services, and generates the measurable outcomes needed for long-term funding sustainability. This proposal reflects the Court's continued commitment to public safety, collaboration, and human-centered problem solving. CCIF funding will provide the City with the opportunity to implement a promising model, assess its impact, and position Medford for future success in securing external funding for continued operation and expansion.

What Council Goal, if any, does this accomplish?

Alignment with Council Priorities (15.1, 19 and 19.1)

The proposed Livability Court directly supports key City Council priorities and strategic goals, including improving community livability and public safety, addressing homelessness and behavioral health

challenges through coordinated approaches, and strengthening partnerships among the Court, law enforcement, service providers, and community organizations. It also supports innovative and cost-effective responses to recurring community concerns while promoting accountability and expanding pathways to treatment, housing, and stabilization.

In addition, the program is intended to reduce strain on emergency services, law enforcement, and jail resources through earlier and more coordinated intervention. This balanced approach reflects both community expectations for accountability and the need for practical, long-term solutions for individuals who frequently interact with the municipal court system.



MEMORANDUM

To: Mayor and Council

From: Virginia Greer, Municipal Court Judge

Date: May 28, 2026

Subject: CCIF Proposal: Livability Court

Proposal Summary

The Medford Municipal Court respectfully requests Council Community Initiative Fund support to establish and operate a one-year Livability Court program. This initiative is intended to address high system utilizers with recurring livability and quality-of-life offenses through a structured, accountability-based, and service-connected court model. The program is designed to improve community livability, reduce repeat system involvement, and connect participants to meaningful supports that promote long-term stabilization.

CCIF funding will provide the essential bridge needed to launch this program, collect measurable program data, evaluate outcomes, and develop the performance metrics necessary to pursue future state, federal, and private grant funding. The intent is not to create permanent dependence on City resources, but to use one-time seed funding to establish a sustainable, evidence-based program model.

Background and Need

Our community continues to experience challenges related to homelessness, behavioral health needs, chronic livability offenses, and repeated contact between high system utilizers and our local systems. Traditional responses, standing alone, are often insufficient to address the underlying causes that contribute to repeated municipal violations and ongoing community impacts. The City has developed and implemented innovative solutions to address this issue with the Livability Team. This request seeks further



investment in innovation by coupling the Livability Team with the Municipal Court to make further impacts on these challenges for the benefit of our community.

The Medford Municipal Court has already demonstrated a commitment to innovative, problem-solving approaches through initiatives such as Outreach Court and the Pathway Program. Livability Court is a natural extension of that work. It is specifically intended to address repeat livability-related violations while balancing accountability, public safety, and individualized support.

The Court and Police Department have actively pursued grant opportunities for this concept, but, as of yet, those applications have not been successful because most funders require documented performance indicators, participant statistics, recidivism information, and measurable outcome data before supporting ongoing operations. A one-year CCIF-funded program would allow the Court to generate that foundational data and become more competitive for long-term external funding.

Livability Court Explained

Livability Court is a structured, supportive court program for people who are high utilizers of public systems, often because they are struggling with homelessness, addiction, mental health issues, or basic life instability.

Instead of cycling people through repeated citations, arrests, and court appearances without lasting change, Livability Court gives high system utilizers a clear path toward stability.

How it Works

Participants in Livability Court will be placed on enhanced probation and will work closely with the Community Resource Officer (CRO) and the Court throughout the program. The goal is not only accountability, but also real progress toward a more stable and healthy life.

Participants will be expected to appear in court 2 to 4 times each month at the beginning of the program. These regular check-ins allow the Court to monitor progress, respond quickly to setbacks, and provide continued encouragement and structure. As participants gain stability and demonstrate success, they can move to a lower level of supervision.

Services and Support

While in the program, participants will receive direct support and referrals designed to address the root causes of their repeated system involvement. This may include:

- drug and alcohol treatment
- regular UAs
- peer support
- restorative justice assistance
- close case management and coordination with the CRO
- direct oversight and encouragement from the Court

Life Skills and Stabilization

A key part of Livability Court is helping participants build the practical skills needed for daily living and long-term success. Participants will be required to engage in life skills training, which may include:

- education and personal development
- learning how to pay bills
- grocery shopping
- cooking
- cleaning
- maintaining a routine and stable living environment

These skills are meant to help participants move beyond crisis and build the foundation for independent living.

Step-by-Step Progress

Livability Court is designed as a graduated program. Participants move through different steps as they show improved stability, accountability, and engagement.

Housing support is also structured in phases. Participants may progress from:

1. emergency shelter

2. supervised residence
3. stable long-term housing

At each stage, participants continue receiving support from the CRO and the Court. The program recognizes that stability does not happen all at once; it is built step by step with accountability, support, and consistent follow-through.

The Overall Goal

The purpose of Livability Court is to help participants become more stable, reduce repeated contact with the justice system, and improve community livability. It combines accountability with meaningful support so that people have a real opportunity to change behavior, meet court expectations, and move toward long-term housing and self-sufficiency.

Program Goals

The Livability Court will pursue the following goals:

- improve overall community livability and public spaces;
- reduce repeat low-level offenses and chronic municipal violations;
- increase participant accountability through structured court oversight;
- connect participants with housing, behavioral health, substance use treatment, and other supportive services;
- reduce pressure on emergency response systems and jail resources;
- strengthen collaboration among the Court, law enforcement, service providers, and community organizations; and
- generate measurable outcomes that support future grant funding opportunities.

Expected Outcomes and Evaluation

At the end of the one-year period, the Court anticipates being able to provide clear, measurable data regarding:



- participant enrollment and completion numbers;
- recidivism and repeat-contact reduction;
- service referrals and engagement;
- housing and treatment connections;
- cost avoidance and system impact; and
- overall program effectiveness.

These outcomes will allow the City of Medford to assess the program's effectiveness and determine the best path for continuation or expansion. Just as importantly, they will place the City in a significantly stronger position to seek competitive outside funding for sustained operation.

Alignment with Council Priorities

The proposed Livability Court directly supports key City Council priorities and strategic goals, including improving community livability and public safety, addressing homelessness and behavioral health challenges through coordinated approaches, and strengthening partnerships among the Court, law enforcement, service providers, and community organizations. It also supports innovative and cost-effective responses to recurring community concerns while promoting accountability and expanding pathways to treatment, housing, and stabilization.

In addition, the program is intended to reduce strain on emergency services, law enforcement, and jail resources through earlier and more coordinated intervention. This balanced approach reflects both community expectations for accountability and the need for practical, long-term solutions for individuals who frequently interact with the municipal court system.

Purpose of CCIF Funding

CCIF funding is requested to support the launch and one-year operation of the Livability Court program, as detailed in the attached budget worksheet. This initial funding period will allow the Court and its partners to:

- establish the program's structure and operational processes;
- track participant engagement and compliance;
- measure reductions in repeat offenses and system utilization;
- evaluate participant connections to housing, treatment, and supportive services;
- gather meaningful performance metrics and outcome data;
- identify operational strengths and needed adjustments; and
- build a data-driven foundation for future grant applications.

This funding is intended to function as strategic seed funding that enables the City to test, refine, and document a promising court-based intervention model.

Funding Request

The Medford Municipal Court requests CCIF funding in the amount reflected in the attached **CCIF Livability Court Budget Worksheet** to support the one-year period. The requested funds will support implementation and operation of the Livability Court model and provide the infrastructure necessary to track outcomes, coordinate services, and evaluate results.

Requested Amount: \$298,588.00

Budget Basis: As outlined in the attached budget worksheet, the request reflects the costs necessary to launch and operate the program during the one-year demonstration period.

Long-Term Sustainability

The City's goal is to use CCIF funding as a limited-duration investment that positions Livability Court for future sustainability. By generating participant data, recidivism metrics, service-outcome information, and system-impact measurements during the year, the Court will be better positioned to pursue state, federal, and private grant opportunities.

This approach allows the City to test and refine the model before seeking longer-term outside support, reducing risk while building a stronger case for sustained investment.



Conclusion

The Medford Municipal Court believes Livability Court represents an innovative, balanced, and practical response to persistent livability concerns affecting the community. With CCIF support, the Court can launch a one-year program that promotes accountability, strengthens community partnerships, improves access to services, and generates the measurable outcomes needed for long-term funding sustainability.

This proposal reflects the Court's continued commitment to public safety, collaboration, and human-centered problem solving. CCIF funding will provide the City with the opportunity to implement a promising model, assess its impact, and position Medford for future success in securing external funding for continued operation and expansion.

Medford Police Department & Municipal Court - Livability Court Program
1-Year Budget Proposal

Personnel	Units	Cost/Unit	Year 1
Personnel (MPD Resource Officer)	0.50	\$ 36,766.50	\$ 36,766.50
Fringe (for MPD Resource Officer)	0.50	\$ 28,146.50	\$ 28,146.50
			\$ 64,913.00
Personnel Subtotal			\$ 64,913.00

Personnel

Funds will support the Livability Team Community Service Officer/Resource Officer which is a necessary personnel cost directly tied to implementation of the proposed Livability Court model. This position supports the project's target population by strengthening coordinated supervision, improving service engagement, and advancing public safety and recovery outcomes through an evidence-informed, community-based response. The Livability Team CSO will provide direct support to participants through warm handoffs to service providers, follow-up contact, transportation assistance, court accompaniment, system navigation, and life-skills support. This position reduces barriers to service access, improves coordination between the Court and community-based providers, and supports participant stabilization and retention.

The Livability Team CSO is partly funded through Opioid Settlement Funds and ARPA funds. With ARPA funds ending these funds would support the

Supplies	Units	Cost/Unit	Year 1
Life Skills Supplies			
Phone (phone+12 mos service)	10	\$ 500.00	\$ 5,000.00
Educational Meetings (cooking, mentorship, financial literacy, etc)	10	\$ 300.00	\$ 3,000.00
Household/cleaning supplies (laundry, maintenance, etc.)	10	\$ 300.00	\$ 3,000.00
			\$ 11,000.00
Supplies Subtotal			\$ 11,000.00

Life Skills Supplies

Funds will support limited participant life skills items, including hygiene supplies, laundry detergent, appropriate work clothing,, limited communication support such as a basic cell phone or service when needed to maintain contact with the Court and service providers, and similar basic items that are necessary facilitate engagement in Livability Court activities and related case plan requirements. These costs are reasonable, necessary, and directly connected to project implementation for the target population. Providing limited, targeted support of this nature will help improve participant stability, support continued engagement, and strengthen the Court's ability to promote accountability and compliance.

Subawards	Units	Cost/Unit	Year 1
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Resolve - Restorative Justice	1	\$	75,000.00	\$	75,000.00
Peer Support	1	\$	45,000.00	\$	45,000.00
					\$ 120,000.00
Subawards Subtotal					\$ 120,000.00

Subaward - Restorative Justice

Funds will support a subaward for a restorative justice partner to provide restorative justice circles and related restorative practices; these services will offer structured opportunities for participants to acknowledge harm, accept responsibility, and engage in constructive accountability processes that support case plan progress and community-based resolution. This partnership provides specialized facilitation and restorative practice capacity that is not otherwise available through existing Court operations including restorative justice circles, facilitated dialogue, and related restorative interventions designed to promote accountability, repair harm where appropriate, and support participant stability.

Subaward - Peer Services

Funds will support a subaward to a peer services partner to provide peer-based recovery and engagement support. These services will provide peer support to assist participants as they navigate services, maintain engagement with treatment and other case plan activities, and address barriers that may interfere with compliance and stabilization. This specialized lived-experience support strengthens participant engagement and complements the Court's coordinated, community-based response model. Peer services provide ongoing support to help participants build recovery capital, strengthen pro-social connections, and increase connection to a recovery community that supports longer-term stability and success.

Other Costs	Units		Cost/Unit		Year 1
Participant Support (\$500/part)	10	\$	500.00	\$	5,000.00
Incentives (\$40/participant/mo)	10	\$	480.00	\$	4,800.00
Urine Drug Screening (1 test/week/part. for a year @ \$75/test)	10	\$	3,900.00	\$	39,000.00
Emergency Shelter Bed at Rogue Retreat - drop in @ \$95/night	365	\$	95.00	\$	34,675.00
Deposit/Rent assistance (8 participants @ \$2400 ea)	8	\$	2,400.00	\$	19,200.00
					\$ 102,675.00
Other Costs Subtotal					\$ 102,675.00

Participant Support Costs/Incentives

Funds will support limited participant support costs necessary to reduce practical barriers to engagement in approved Livability Court activities and related case plan requirements. These costs may include obtaining birth certificates and other identification documents, transportation assistance such as bus passes, and similar low-cost items directly related to participation in court, treatment, employment-related activities, or other approved program engagements. Current models include Contingency Management (CM) which is widely recognized as an evidence-based best practice. It is a highly effective, incentive-based behavioral therapy that provides tangible rewards (such as prizes or vouchers) to reinforce positive recovery behaviors, making it one of the most successful interventions for substance use disorders.

Urine Drug Testing

Funds will support urine drug testing as part of the Livability Court model. Drug testing is a standard and evidence-based component of treatment court operations and will be used to monitor participant compliance with court and treatment requirements, inform case management decisions, and

support accountability within a coordinated, noncustodial intervention framework.

Shelter and Housing Support

Funds will support shelter and housing-related assistance for participants in Livability Court with housing instability who face barriers to engagement in court, treatment, and other case plan activities. The intention for is for project funds to support transitional or recovery housing assistance, including limited short-term housing stabilization costs, when directly tied to participant engagement, recovery support, and approved project purposes. Housing support is an important stabilization strategy for the target population to reduce immediate barriers that may interfere with participation in services and court compliance. In addition to stabilizing shelter, Livability Court will use housing funds to help participants access transitional and recovery housing appropriate for their engagement and process. Project-supported housing assistance may include access to shelter, short-term housing support, and related housing stabilization services when directly connected to approved program purposes. Recovery housing support is intended to be short-term

	Year 1	
Program Totals	\$ 298,588.00	\$ 298,588.00

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Garrett West

Agency: City of Medford Communications & Government Relations Department

Address: Medford City Hall

Manager:	Kristina Wilson	Communications & Government Relations Director
	Name	Title
		Telephone

Contact:	Kristina Wilson	503-407-7002
	Name	Telephone

Email:

Program / Project Name: Biannual Print Publication

Grant Request: \$50,000 Total Program / Project Budget: \$50,000

Description of Program/Project:

With the discontinuation of the utility bill insert and Medford's aging demographic, the City is exploring new ways to ensure residents stay informed about community news, Council actions, and engagement opportunities. A biannual print publication would directly reach every household, filling an important communication gap and strengthening transparency and trust.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

- Ensures equitable access to City information, particularly for older adults and residents without digital access.
- Builds community trust through transparent communication and storytelling.
- Directly supports Council's goal to expand outreach, engagement, and accessibility.

Anticipated Completion Date of Program/Project:

June 30, 2027

What Council Goal, if any, does this accomplish?

- Foster public trust through transparent communication
 - Provides consistent, citywide updates on Council actions, projects, and community priorities.
- Share stories about how City investments improve quality of life
 - Features real examples of how Council decisions and capital investments benefit neighborhoods and residents.
- Expand accessibility through both digital and traditional channels
 - Complements online campaigns by reaching residents who prefer or rely on print communications.
- Participate in outreach and community-centered storytelling
 - Engages residents through stories, spotlights, and easy-to-read summaries of City services and opportunities.
- Coordinate citywide engagement strategy
 - Publication becomes a unifying tool that highlights the work of all departments under a consistent brand and message.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): John Quinn

Agency: Medford Fire Department

Address: 200 S Ivy Street

Manager:	Eric Thompson	Fire Chief	541-774-2301
	Name	Title	Telephone

Contact:	Eric Thompson	541-774-2301
	Name	Telephone

Email: Eric.thompson@cityofmedford.com

Program / Project Name: Fire Station 16 Security Fence

Grant Request:\$ 45,000 Total Program / Project Budget: \$ 118,500

Description of Program/Project:

This project will enhance the security, safety, and operational readiness of Fire Station 16 by installing a secure perimeter fence and controlled-access entry system. Project components include a chain-link security fence, a motorized rolling gate with electronic access controls, asphalt improvements, and electrical infrastructure to support gate operation and related security features. The project will be completed under the oversight of a general contractor.

CCIF Grant Request: \$45,000

SHSP Grant Funds secured:\$30,000

Savings from FS15 Project: \$43,500

Total Project Cost: \$118,500

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Fire Station 16 remains the only fire station in our system without a secured perimeter fence and controlled access gate. As a result, the facility is more vulnerable to unauthorized access, theft, vandalism, and damage to critical public safety equipment than any other station in our organization.

Over the past several years, the department has experienced burglaries and incidents of property damage that have resulted in the loss of equipment and unnecessary repair costs. While these events carry a direct financial impact, the greater concern is the potential effect on our ability to respond to

emergencies. Apparatus, equipment, communications systems, and station infrastructure are essential assets that must remain protected and ready for service at all times.

From a risk management perspective, securing the perimeter of Station 16 addresses a known vulnerability and aligns the facility with the security measures already in place at our other fire stations. The project will reduce opportunities for theft and vandalism, improve accountability for site access, and better protect City investments in emergency response equipment and infrastructure.

This project also supports continuity of operations. Fire stations serve as critical public safety facilities that must remain operational 24 hours a day, 365 days a year. Unauthorized access, theft, or damage to equipment can disrupt emergency response capabilities, create additional operational costs, and place an unnecessary burden on personnel. Establishing a secured perimeter helps ensure that emergency resources remain available, protected, and ready to serve the community when needed.

Anticipated Completion Date of Program/Project:

Fall/Winter 2026

What Council Goal, if any, does this accomplish?

This project primarily supports Council Goal #13: Continue to prioritize emergency preparedness by strengthening operational readiness through planning, training, and outreach. By securing Fire Station 16 with a perimeter fence and controlled-access gate, the project protects critical emergency response apparatus, equipment, and infrastructure from theft, vandalism, and unauthorized access. These improvements enhance operational readiness, support continuity of emergency services, and help ensure emergency resources remain available and ready to respond when needed.

The project also supports Council Goal #11: Support long-term infrastructure planning that enhances emergency response and evacuation access across the city by investing in the security and resiliency of a critical public safety facility.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Jessica Ayres, Kevin Keating

Agency: Rogue Valley YMCA

Address: 522 W 6th St, Medford OR 97501

Manager:	Brad Russell	Executive Director	541-772-6295 x121
	Name	Title	Telephone

Contact:		
	Name	Telephone

Email: brussell@rvymca.org

Program / Project Name: Water Safety Initiatives Project

Grant Request: \$ 10,000 Total Program / Project Budget: \$ 30,000

Description of Program/Project:

This project beginning on June 6, 2026 impacting 3,000 people includes swim lessons for all ages, a water safety outreach effort with partners distributing free lifejackets, and a variety of education and training for participants, staff, volunteers, and the community at large.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Provide swim lessons to approximately 1,500 with the goal of reducing drowning risk. Complete water safety outreach to educate community members on how to safely recreate around water. Provide aquatic training to ensure staff and volunteers are well trained in safety, prevention and emergency response. Offer classes to the community on lifeguarding, swim instruction and aquatic management.

Anticipated Completion Date of Program/Project:

Project is annual and will run for a year from inception.

What Council Goal, if any, does this accomplish?

This accomplishes the Council Goal of safe & healthy community by providing outreach and education to the community on safe water recreation and emergency response.



**FOR YOUTH DEVELOPMENT
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY**

June 1, 2026

Jessica Ayres
Medford City Hall
411 W. 8th Street
Medford, OR 97501

Dear Jessica,

Thank you for considering our funding request of **\$10,000 for Water Safety Initiatives**. This project beginning on June 6, 2026 impacting 3,000 people includes swim lessons for all ages, a water safety outreach effort with partners distributing free lifejackets, and a variety of education and training for participants, staff, volunteers, and the community at large.

The specific objectives of the Water Safety Initiatives project are:

1. Swim Lessons:

- a) Reduce drowning risk in the community by increasing access to water safety education and resources.
- b) Provide swim lessons to approximately 1,500 participants annually aiming for 100% of participants to demonstrate improved swim skills based on pre and post assessments.
- c) Offer financial assistance scholarships to increase access for low-income children and families.

2. Water Safety Outreach:

- a) Increase awareness of safe behaviors around water among community members.
- b) Strengthen community partnerships to promote water safety education and outreach with a Water Safety Day event each summer.
- c) Provide hands-on demonstrations (i.e. lifejacket fitting, rescue techniques) and educate the community on different types of safe water recreation.

3. Aquatic Training:

- a) Ensure staff and volunteers are well-trained in water safety, prevention, and emergency response.
- b) Provide monthly in-service training sessions for staff and volunteers.
- c) Offer classes to the community and other organizations on lifeguarding, swim instruction, and aquatic facility management.

Budget: The total cost for this enhanced water safety effort is \$30,000. We have secured \$5,000 from the YMCA of the USA Swim Lesson Scholarship Fund. We have a pending \$10,000 grant request with the Gordon Elwood Foundation and another \$5,000 pending grant request with the Anna May Family Foundation. Expenses include swim lesson scholarships and the safety around water curriculum for \$14,000, water safety outreach for \$7,000, and trainings for \$9,000. Trainings include lifeguard, CPR, first aid, swimming lessons, certified pool operator, swim angelfish for adaptive swim curriculum such as autistic children.

If our other pending grant requests are not approved then we would use your contribution for swim lesson scholarships which is our very top priority. Continuing education and the monthly in-service trainings is also very important to keep skills and knowledge up to date.

Collectively, YMCAs across the country are one of the leading national aquatic experts. Locally, our very own Aquatic Director, Holly Hawley, has education and 28 years experience in aquatics assisting Southern Oregon. She has trained most of the lifeguards in the Rogue Valley and her adult daughter is the Aquatics Director at the Ashland YMCA. All YMCA staff are certified by one of the following authorities: YMCA of the USA, Red Cross, Aquatic Exercise Association, Swim Angelfish (helps teach adaptive swim lessons). However, we would really like to cross train our existing staff and we are committed to recruiting and training the next generation of aquatic professionals. Often our aquatic staff go on to become EMTs, Paramedics, Nurses, Doctors, and other medical personnel.

Unfortunately, the state of Oregon ranks 8th highest per capita for drowning in the United States. In addition, 52% of the population does not have the swimming skill to save their own life if they fell into the water. Oregon has world class rivers, alpine lakes, and an oceanfront, in addition to backyard and community pools. The lack of education for water safety puts people at risk when visiting these beautiful locations.

This YMCA led project will have the following impact for this need:

- 1) Increase access to swim lessons, water safety education, and lifejackets for children. This project contributes to lowering drowning risk in a state where rates are among the highest in the nation.
- 2) Children, adults, and families demonstrate safer decision-making when visiting Oregon's rivers, lakes, ocean, and pools.
- 3) Community-wide education efforts increase understanding of local hazards, including cold water, river currents, rip tides, and open water conditions unique to Oregon.
- 4) Staff, participants, and community members are better equipped to prevent, recognize, and respond to water-related emergencies.
- 5) Foster generational knowledge and habits that normalize swimming competency, lifejacket use, and water safety awareness.

Key deliverables: Our outputs or what we deliver (lessons, lifejackets, trainings), Our outcomes or what are the changes (knowledge, skills, behavior), and Our impact or the long-term result (reduced drowning risk, safer community). Specifically, we aim to have more children enrolled in swim lessons, give out more lifejackets, and improve swimming proficiency through pre and post observations with skill checklists, scenario-based quizzes (*"what would you do if..."*), and the number of newly trained staff. We hope to expand water safety practices in our local communities. Training our local aquatic leaders equips them with the most up-to-date information, latest trends, and scientific advancements. In turn, they train the next generation of water safety professionals.

Aquatic and water safety initiatives have always been a long-rang plan of YMCAs across America. YMCAs are collectively the largest operator of swimming pools in the United States and the YMCA has a long history of aquatic firsts including:

- 1885 - World's first indoor swimming pool was dedicated at the Brooklyn, New York YMCA
- 1907 - World's first mass swim lessons begin at the Detroit, Michigan YMCA by George Corsan
- 1909 - The YMCA invented the first filtration system for swimming pools
- 1913 - YMCAs pioneered lifesaving plus the first book on lifesaving
- 1961 - First mobile swimming pool was invented at Eastern Union County, New Jersey YMCA

Our YMCAs existing water safety partnerships get renewed each summer at the annual YMCA led Water Safety Day event. This includes a wide variety of agencies and organizations such as the Coast Guard Auxiliary, Medford Fire Department, Fire Districts, Sheriff Marine Patrol, Scouts, Red Cross, Building Bridges, and the Autism Society. We make safety videos and give out free lifejackets, give talks at local schools, attend national aquatic safety conferences, include a water safety component in many YMCA programs, and more. A new effort is to partner with other youth serving organizations who will benefit from free swim lessons and other aquatic activities as a part of their curriculum and schedule. This is especially important in our area that has world class rivers, alpine lakes, and an oceanfront all within an easy drive.

We regularly help other local aquatic facilities by training lifeguards and swim instructors as well as provide facility management advice and help.

The need for teaching swimming lessons, water safety efforts, and training others is a need that will not likely ever go away.

Thank you for considering our request!

Sincerely,



Brad Russell, *CEO/Executive Director*
Rogue Valley Family YMCA
522 West Sixth Street, Medford, OR 97501
(541) 772-6295 x121; brussell@rvymca.org

The Rogue Valley Family YMCA is a charitable 501(c)(3) non-profit organization dedicated to strengthening communities through youth development, healthy living, and social responsibility. Established in 1944, our YMCA offers over 80 different programs each year to prevent negative behaviors, promote positive experiences, and provide healthy choices while focusing on the family values of caring, honesty, respect, and responsibility.

Rogue Valley Family YMCA



522 West Sixth Street, Medford, OR 97501 – 541.772.6295 – fax 541.772.8427 - www.rvymca.org

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Jessica Ayres, Zac Smith

Agency: Rogue Valley YMCA

Address: 522 W 6th St, Medford OR 97501

Manager:	Brad Russell	Executive Director	541-772-6295 x121
	Name	Title	Telephone

Contact:		
	Name	Telephone

Email: brussell@rvymca.org

Program / Project Name: YMCA Workforce Housing

Grant Request: \$ 100,000 Total Program / Project Budget: \$ 200,000

Description of Program/Project:

Renovate the Y owned Hoffbuhhr house to be used for temporary workforce housing and youth support.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

While this house has been owned by the Y for some time, they have not had the necessary funding to make it a useful asset. (Other more necessary projects have take precedence). After being cited for blight by the City this year, they realized they needed to speed up fundraising efforts and complete the project. Funds will be used to renovate the house by fixing deferred maintenance and adding multiple bedrooms and a community kitchen. The house will be used to provide housing for youth development staff, interns, visitors and international camp counselors. Often times housing is a barrier to employing the needed staff, especially over the summer when the Y ramps up its programs. In addition, improvements to the structure and surrounding area will help revitalize the downtown adjacent area.

It is estimated that this project will annually serve 42 youth development staff for housing and 1,440 youth will use the yard and blacktop of the facility.

Anticipated Completion Date of Program/Project:

The YMCA will be securing funding over the summer, expects to engage contractors in fall 2026, and have work completed by Spring of 2027.

What Council Goal, if any, does this accomplish?

This request ties in with the council goal of supporting housing as well as economic development in the way of workforce support. In addition, supporting the youth based programs of the Y contributes to a safe and healthy community.



**FOR YOUTH DEVELOPMENT
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY**

June 1, 2026

Jessica Ayres
Medford City Hall
411 W. 8th Street
Medford, OR 97501

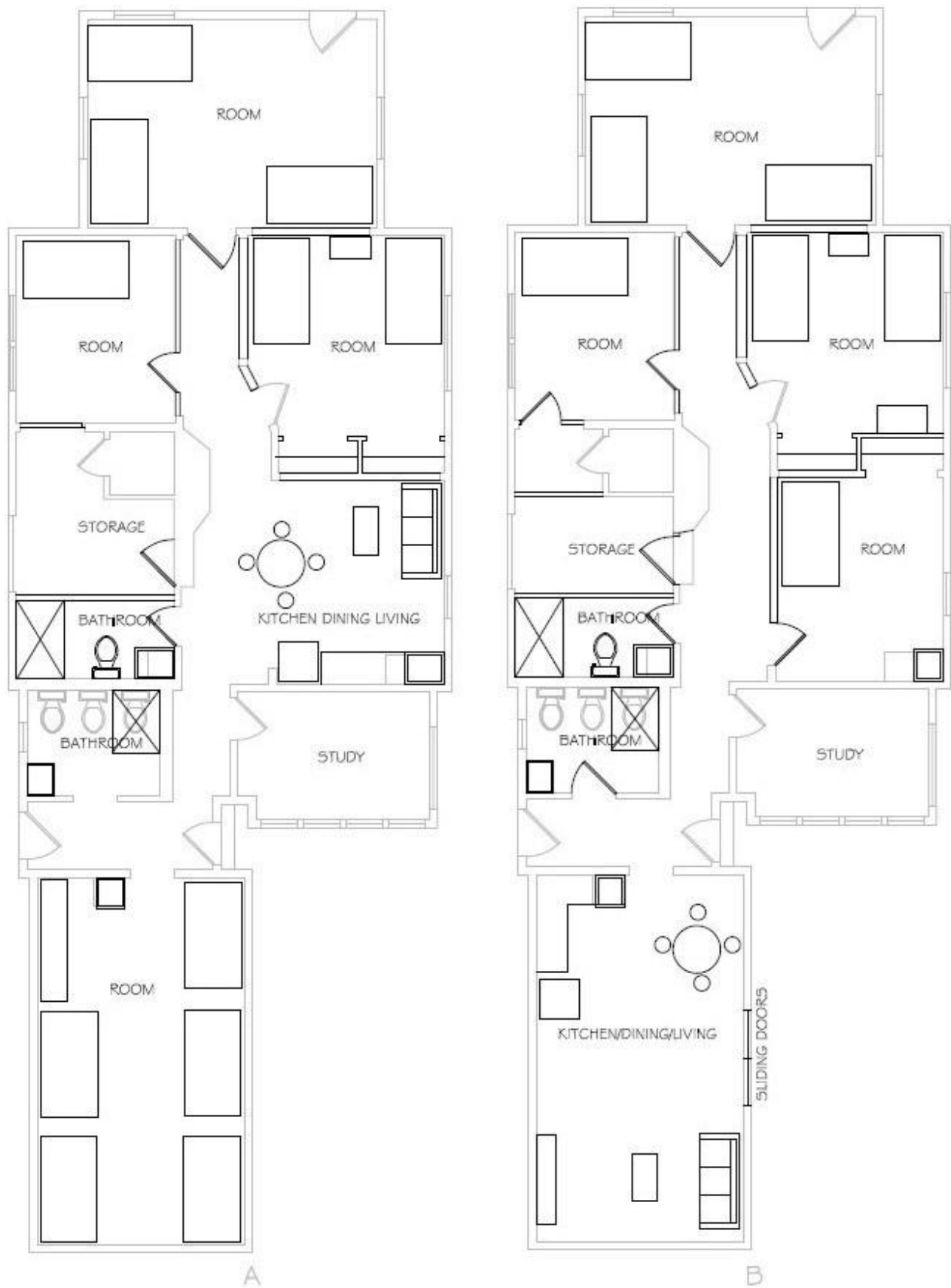
Dear Jessica,

Thank you for considering our funding request of **\$100,000 for Short-term Housing at the YMCA** for youth development staff, interns, visitors, and international camp counselors. We see this less as a real-estate project and more of a workforce-development asset. This letter follows my visit to the May 6, 2026 Medford City Council meeting where I mentioned my hope to request funding from the Council Community Initiative Fund to renovate a donated house at 219 North Oakdale we refer to as the Hoffbuhr House, named after the donor. It is currently zoned as commercial but since we are a nonprofit organization then we have the ability to use the residential zoning that has been grandfathered in as well.

There are three tax lots and a house located next to the YMCA campus at 522 West Sixth Street. One tax lot has a house at 219 North Oakdale, one lot to the left is a fenced in yard, and the third lot to the right is a fenced in parking area. Actually, that facility was cited by the City of Medford's Ordinance Compliance Program on October 27, 2025. Within one month we made all required improvements including adding street numbers, repairing gutters, fixing the porch ceiling tiles, and trimming up bushes. We also painted handrails, window frames, and door frames. As a result, it currently looks like this but obviously it needs more improvement.



We would like to renovate the house, yard, and parking area to provide short-term housing for youth development staff, interns, visitors, and international camp counselors. Architectural plans have already been donated with these two options:



HOFFBUR HOUSE

scale: 1/8" = 1'-0"

The total renovation budget is \$200,000. Specifically,

- Architectural plans: \$3,000
- Roof: \$24,000
- Siding: \$20,000
- Windows: \$35,000
- Inside wall additions: \$12,000
- Flooring: \$14,000
- Bathroom remodel: \$25,000
- Covered back patio: \$10,000
- Furniture: \$12,000
- Improved ADA access: \$10,000
- Paint, trim, and touch-up: \$10,000
- Seal and stripe parking area: \$5,000
- Landscaping: \$5,000
- Contingency due to being an older home: \$15,000

We have a few financial commitments already and some planned requests. There is a donated \$3,000 architectural plans, a \$5,000 pledge of donated landscaping, a \$4,000 individual donation, and a \$10,000 ADA grant from YMCA of the USA. We have a \$5,000 pending request to Avista Foundation as well as planned requests to the Carrico Foundation for \$50,000, the Dubs Foundation for \$25,000, and to the Naumes Foundation for \$20,000. A \$100,000 investment by the City would help us be more successful in our upcoming grant requests.

Goals of renovating the house at 219 N. Oakdale into staff housing could create value far beyond the real estate itself. Given the mission of the Rogue Valley Family YMCA strengthening communities through youth development, healthy living, and social responsibility, it will function as strategic workforce infrastructure rather than simply housing. More specifically,

1. Improve Recruitment of Youth Development Staff

The YMCA operates youth development, childcare, sports, day camp, and resident camp programs that require a substantial number of seasonal and year-round staff. The organization has dedicated Youth Development and Camp leadership and runs multiple camp programs throughout the year. Providing affordable housing will help attract summer camp counselors, youth development staff, childcare employees, aquatics staff, sports instructors, and interns from colleges and universities. Housing is often one of the biggest barriers for young employees relocating to the Rogue Valley. A furnished staff residence could make YMCA positions more competitive without significantly increasing payroll.

2. Reduce Staff Turnover

Many youth-serving organizations struggle with turnover because entry-level staff earn modest wages while facing high housing costs. Online discussions among YMCA camp workers frequently cite understaffing and burnout as challenges. Providing housing could reduce financial stress, increase retention through the summer season, encourage staff to return for multiple years, and create stronger team cohesion. Replacing staff is expensive; retaining experienced counselors and youth leaders often delivers better program quality than continually hiring and retraining new workers.

3. Support International Camp Counselors

Many YMCAs around the country host international counselors through cultural exchange programs. A four-bedroom house could accommodate several counselors at a time. Potential benefits include cultural diversity for local youth, easier recruitment of seasonal staff, and stronger camp programming. A house within walking or biking distance of downtown Medford would be especially attractive.

4. Create Internship Housing

The YMCA's work aligns with students studying Education, Recreation management, Social work, Youth development, Public health, and Sports management. Housing could support partnerships with institutions such as Rogue Community College by offering internship placements that include affordable lodging.

5. Increase Program Capacity

The YMCA's camp and youth programs depend on maintaining appropriate staff-to-camper ratios. Camp programs include specific counselor-to-camper staffing requirements. If housing allows recruitment of additional counselors, we will be able to serve more children, expand camp enrollment, reduce waitlists, and add specialty programs. Even a small increase in staffing can have a multiplier effect on the number of youth served.

Conclusion - a workforce-development asset

If the property can be renovated to provide short-term housing for youth development staff, interns, visitors, and international camp counselors, it is less a real-estate project and more of a workforce-development asset. Our programs depend on qualified youth leaders and dedicated housing would become a competitive advantage in recruiting, retention, and program growth in Medford and the downtown area.

Thanks for considering our request!

Sincerely,



Brad Russell, *CEO/Executive Director*
Rogue Valley Family YMCA
522 West Sixth Street, Medford, OR 97501
(541) 772-6295 x121; brussell@rvymca.org

The Rogue Valley Family YMCA is a charitable 501(c)(3) non-profit organization dedicated to strengthening communities through youth development, healthy living, and social responsibility. Established in 1944, our YMCA offers over 80 different programs each year to prevent negative behaviors, promote positive experiences, and provide healthy choices while focusing on the family values of caring, honesty, respect, and responsibility.

Rogue Valley Family YMCA



522 West Sixth Street, Medford, OR 97501 – 541.772.6295 – fax 541.772.8427 - www.rvymca.org

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Jessica Ayres, John Quinn

Agency: Golden Rule Reentry

Address: 715 W Main St, Medford OR 97501

Manager:	Abigail Lewis	Executive Director	541-690-0745
	Name	Title	Telephone

Contact:		
	Name	Telephone

Email: abby@goldenrulereentry.org

Program / Project Name: COMPASS - Coordination, Outcomes, Monitoring, Planning, Assessment, Service System

Grant Request:\$ 38,000 Total Program / Project Budget: \$ 72,000

Description of Program/Project:

COMPASS is a data-tracking, case-management, and outcome-reporting system that enhances coordination with Jackson County Community Justice and the Department of Corrections. GRR will use this system to better serve the community and its clients.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

In 2025 GRR had 1,200 drop ins to their center, serving 400 individuals. That number is expected to grow in 2026. City funding will help GRR coordinate around Community Justice referrals, identify rising risks, track participant progress, and measure outcomes in housing, employment, recovery, community connection, and recidivism. This is practical infrastructure for preventing homelessness and crime; not simply responding after a crisis occurs..

Anticipated Completion Date of Program/Project:

Timeline of implementation is one year. This includes developing procedures, reporting tools, training staff/partners, enrolling participants and developing an annual report.

What Council Goal, if any, does this accomplish?

This initiative supports safe & healthy community by preventing homelessness and crime. In addition it is in line with the 2040 plan by improving housing security and assisting individuals with resources and navigation services.



Golden Rule ReEntry is a trauma-informed organization that assists the formerly incarcerated by engaging the community. We foster connection through kinship, networking, classes and services with a focus on personal and professional growth.

GRR's DROP IN CENTER
715 W Main St
Medford, OR 97501
Mon - Fri 1pm - 6pm
541-690-0745

GOLDEN RULE REENTRY

COMPASS - Coordination, Outcomes, Monitoring, Planning, Assessment, Service System

Request to the City of Medford: \$38,000

PROJECT DESCRIPTION

Everyone returning to Medford from incarceration deserves the opportunity to rebuild. Medford is safer when people have housing, employment, recovery support, and community. As productive members in the economy, our participants cease to be a drain on city services and instead contribute to the tax base.

Golden Rule ReEntry (GRR) connects the formerly incarcerated with peer support, housing, employment services, life skills, recovery resources, and individualized case management.

We are requesting **\$38,000** to build **COMPASS - Coordination, Outcomes, Monitoring, Planning, Assessment, Service System**, a data-tracking, case-management, and outcome-reporting infrastructure that enhances coordination with Jackson County Community Justice and Department of Corrections.

The stakes are high. **Formerly incarcerated people are nearly 10 times more likely to experience homelessness than the general public, while approximately six in ten people released from state prisons are arrested again within three years.** Without coordinated support, people can quickly fall through service gaps and into homelessness, crisis, or crime.

City funding will help GRR coordinate around Community Justice referrals, identify rising risks, track participant progress, and measure outcomes in housing, employment, recovery, community connection, and recidivism. This is practical infrastructure for preventing homelessness and crime; not simply responding after a crisis occurs.

The project directly advances **Medford 2040's Fostering Safety & Wellness goals**, including improved housing security and **goal 22.1's** call for public-private partnerships that provide resources and navigation services to vulnerable residents. It also supports the City's goals for public safety, economic opportunity, regional collaboration, and accountable investment of public resources.

TIMELINE

Months 1–2: Finalize data-sharing procedures, participant consent processes, referral workflows, outcome measures, privacy protections, and partner responsibilities.

Months 2–4: Configure and implement CharityTracker; develop reporting tools; train GRR staff and participating partners.

Months 4–12: Enroll and track participants in the new system, coordinate services and referrals, conduct monthly data-quality reviews, and provide quarterly performance reports.

End of Year One: Complete an annual evaluation summarizing participant services, referral completion, housing and employment outcomes, program engagement, and recidivism-related indicators.

[1] The Prison Policy Initiative's analysis of Bureau of Justice Statistics data found that formerly incarcerated people were almost ten times more likely to be homeless than the general population. The underlying comparison used 2008 national data, so it should be described as national research rather than a current annual rate.

[2] The Bureau of Justice Statistics found that 62% of people released from state prisons across 34 states in 2012 were arrested within three years.

OTHER FUNDING

1. GRR has requested \$11,000 from AllCare Health to support the purchase, configuration, and initial implementation of CharityTracker data-management software.
2. GRR has also submitted a federal application to the U.S. Department of Justice, Bureau of Justice Assistance, requesting \$990,000 over three years to implement the broader BRIDGE reentry program. The BJA request would support direct services, peer support, workforce development, housing stabilization, participant assistance, program staffing, and evaluation. That application is pending and is not included as committed revenue in the project budget below.
3. GRR will provide organizational leadership, fiscal oversight, partner coordination, supervision, office support, and administration as an in-kind contribution.
4. GRR is actively pursuing a variety of philanthropic funding sources for the COMPASS project.

TOTAL PROJECT BUDGET

Project Expense	City of Medford	AllCare Health	GRR In-Kind	Total
CharityTracker software, configuration and implementation	—	\$11,000	—	\$11,000
Data and case-management coordination	\$20,000	—	—	\$20,000
Shared referral, data and outcome workflows	\$ 6,000	—	\$12,000	\$18,000
Staff and partner training	\$ 4,000	—	\$ 6,000	\$10,000
Data quality, evaluation and quarterly reporting	\$ 8,000	—	—	\$ 8,000
Leadership, fiscal oversight and administration	—	—	\$ 5,000	\$ 5,000
Total Project Budget	\$38,000	\$11,000	\$23,000	\$72,000

Pending complementary funding: \$990,000 over three years requested from the Bureau of Justice Assistance for full BRIDGE program implementation.

We invite the City of Medford to invest \$38,000 in a coordinated, outcomes-driven approach that advances Medford 2040 goals for public safety, housing stability, and support for vulnerable residents. This investment will strengthen regional partnerships, improve accountability, and help prevent homelessness and repeat justice-system involvement before they become more costly community crises.

“Here is what we seek: a compassion that can stand in awe at what the poor have to carry rather than stand in judgment at how they carry it.”

— **Fr Gregory Boyle**, *Tattoos on the Heart: The Power of Boundless Compassion*

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Jessica Ayres, John Quinn

Agency: Downtown Medford Association, Inc

Address: 406 E Main St, Ste B, Medford, OR 97501

Manager:	Annie Jenkins	Executive Director	541-941-5204
	Name	Title	Telephone

Contact:	Annie Jenkins	541-941-5204
	Name	Telephone

Email: executivedirector@downtownmedford.org

Program / Project Name: Revitalization of Downtown + Storefront Activation Plan (year 2)

Grant Request: \$ 125,000 (yr 2) + \$35,000 Storefront Total Program / Project Budget: \$ 160,000

Description of Program/Project:

Second year of the previously requested two years of funding for DMA Downtown Revitalization. Requesting second year of Storefront Activation funds.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

See attached

Anticipated Completion Date of Program/Project:

Second year of previous request - FY 26-27

What Council Goal, if any, does this accomplish?

See attached for detail - Supports Community Engagement, Economic Development and Community Planning/Neighborhood Identity

Additional info: Original request only included one year of storefront activation funds as a pilot. The program has been a well received and is supported additionally by the City of Medford planning department. As of original program end date of 6/30/26, all funds have been spent or committed to downtown business owners. Requesting an increase to \$35,000 from last year at \$25,000. Planning director Michelle King has offered her recommendations for the best use of the funds.

PROGRAM / PROJECT SUMMARY

This request was for the 2025 CCIF cycle. The request for 2026 is on the previous form

Supporting Councilor(s): Zac Smith and Jessica Ayres

Agency: Downtown Medford Association, Inc

Address: 406 E Main St, Ste B, Medford, OR 97501

Manager:

Name Annie Jenkins

Title Executive Director

Telephone 541-941-5204

Contact:

Name Annie Jenkins

Telephone 541-941-5204

Email: executivedirector@downtownmedford.org

Program / Project Name: Revitalization of Downtown + Storefront Activation Plan

Grant Request: \$ 275,000 Total Program / Project Budget: \$ 275,000

Description of Program/Project:

See Attached

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

See Attached

Anticipated Completion Date of Program/Project:

See Attached

What Council Goal, if any, does this accomplish?

See Attached

PROGRAM / PROJECT SUMMARY

Program / Project Name: Revitalization of Downtown + Storefront Activation Plan

Grant Request: \$ 275,000 (2yr) **Total Program / Project Budget:** \$275,000

Description of Program/Project:

Help to execute the City's goals set for downtown in the 25-27 biennium and the Downtown Master Plan as the city's designated downtown association. Continue to provide valuable services to property and business owners, acting as both an advocate and a trusted partner. (\$250,000 2yr)

—

The Storefront Activation Plan will assist local entrepreneurs/small businesses in overcoming challenges related to leasing and building out spaces, with the goal of populating vacant storefronts with active, restaurant and retail businesses. (\$25,000/1yr)

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Continue to enhance the downtown's vibrancy by providing value-added services to the downtown corridor and constituents.

- Producing and supporting downtown events. (ie: restaurant week, art festivals, pop-up markets, etc)
- Increasing volunteer efforts
- Collaborating with local nonprofits
- Securing local, regional, and state grant funds for the downtown community

—

The Storefront Activation initiative aligns with Council goals to improve space utilization, reduce vacancies, and activate public spaces by increasing downtown foot traffic, enhancing streetscapes, and strengthening the commercial base. This is expected to attract long-term investment.

Anticipated Completion Date of Program/Project:

FY 25-26 and FY 26-27. (Revitalization of downtown is a continuous, annual initiative)

—

Storefront Activation Plan - 6/30/26

What Council Goal, if any, does this accomplish?

1. Community Engagement & Communications

- a. Continue sharing stories about how City investments improve quality of life and community vibrancy through ongoing campaigns
- b. Actively participate in outreach events to connect with residents

2. Economic Development & Regional Opportunities

- a. Improve downtown utilization and support small business growth through incentives designed to increase vibrancy
- b. Support the development of downtown market-rate residential properties to encourage a more active and livable downtown core.
- c. Support the creation and promotion of an Entertainment & Cultural District, including exploring partnership, event support, and standards for district development.

3. Community Planning & Neighborhood Identity

- a. Support downtown-adjacent residential development by encouraging small lots, townhomes, and small homes that promote neighborhood identity and accessibility.
- b. Develop a Neighborhood Identity and District Map to guide reinvestment, strengthen sense of place, and support coordinated planning efforts.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Nick Card / Garrett West

Agency: Consumer Credit Counseling Services

Address: 820 Crater Lake Ave. 202

Manager: Bill Ihle CEO/ED 541-779-2273
NameTitle Telephone

Contact: Bill Ihle 541-779-2273
Name Telephone

Email: ihleb@improvedcredit.org

Program / Project Name: Homeless Prevention Credit Counseling

Grant Request: \$150,000 Total Program / Project Budget: \$ 250,000

Description of Program/Project:

This program builds on the existing and highly effective program started by the Council in 2024. While there are many worthwhile local programs that assist families who are already homeless/evicted, this program—the first of its kind in Oregon—PREVENTS homelessness. Working with families that are at risk of eviction, we provide free, intensive, one-on-one credit counseling case management to keep these families financially stable and from falling into homelessness. We think of this as a financial-education flu shot. Recent data shows that maintaining a single unhoused household through emergency interventions and related systems costs between \$40,000 and \$100,000 in Oregon. Our goal is to **prevent** these costs to taxpayers and the trauma to the family involved.

We partner not only with the MPD Livability Team but also with agencies such as La Clinica, Rogue Community Health, Mercy's Gate, United Way, Salvation Army, and others who refer their clients who need our services. We have a firm policy that no one is turned away.

Our outcomes are impressive. Council CCIF-provided funds in September 2025 have already been used to prevent 31 families from slipping into homelessness. While this is an important ROI, these results did not come without trial, pain, challenges, and missteps on the part of clients. For each success story there are 3-5 clients who, for one reason or another, drop out. Each receives the same staffing commitment, counselor time, and staff

attention. They are allowed to return to the program—and some do—at any point they choose and continue with their free services—delivered in English or Spanish.

This program has the financial support of Wells Fargo (\$50,000) and AllCare (\$40,000). A RVTD entire bus side promotes this program and how to apply.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

This grant will help fund a free, community-based, intensive credit-counseling project aimed at preventing families that are at risk of losing their housing from falling into eviction and homelessness. Since September 2025, we have prevented 31 families from facing the trauma and disruption of eviction. 98% of our clients come from a low economic setting.

Anticipated Completion Date of Program/Project:

This effective program is ongoing, with no start or end date.

What Council Goal, if any, does this accomplish?

This program helps the Housing Stability and Homelessness Goal regarding permanent housing by providing access to services, including:

- *Prioritizing early intervention and preventive services for families:* Our program prevents families who are at risk of eviction from becoming homeless, through comprehensive financial education and credit counseling programs, all provided at no cost to participants.
- *Strengthen partnerships with service providers to expand access to ... financial literacy:* Our program provides the lifelong skill of financial literacy to at-risk families. Financial skills learned by the partners frequently are passed on to their children.
- *Promote housing stability, including support for pathways to homeownership:* Our program prioritizes both stable housing now and financial literacy for life, which are keys to securing a loan for homeownership.

This program also:

- Continues the work of the MPD Livability Team, while seeking options and supportive services.
- Promotes housing stability initiatives.
- Saves taxpayer funds that would be spent on emergency interventions and related systems for homeless families.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): John Quinn

Agency: Medford Fire Department

Address: 200 S Ivy Street

Manager:	Eric Thompson	Fire Chief	541-774-2301
	Name	Title	Telephone

Contact:	Eric Thompson	541-774-2301
	Name	Telephone

Email: Eric.thompson@cityofmedford.com

Program / Project Name: Medford Firefighter Memorial

Grant Request:\$ 8,500 Total Program / Project Budget: \$ 8,500

Description of Program/Project:

The Medford Fire Department is requesting funding to construct and install a permanent Firefighter Memorial at Fire Station 15. The memorial will honor Medford firefighters who have made the ultimate sacrifice and died in the line of duty while serving the citizens of Medford. The memorial will be prominently located at the front of Fire Station 15 adjacent to the station flag poles, making it highly visible and accessible to firefighters, family members, residents, and visitors.

The memorial will consist of a Sentinel Red granite upright tablet, wing tablets, granite base, foundation, custom artwork, and professional installation. As part of the Fire Station 15 project, this memorial will serve as a lasting tribute to the courage, dedication, and sacrifice of Medford firefighters. It will provide a permanent place for remembrance, reflection, and recognition while preserving the legacy of those who gave their lives in service to our community.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The primary goal of this project is to create a permanent and dignified public memorial honoring firefighters who have lost their lives in the line of duty while protecting the lives and property of Medford residents. The Firefighter Memorial will provide significant benefits to firefighter families, department members, and the broader community for generations to come.

1. Honors Fallen Firefighters and Their Families

The memorial will provide a permanent place where surviving family members, friends, coworkers, and

community members can gather to remember and honor their loved ones. It demonstrates the City's enduring commitment to recognizing the sacrifice made not only by firefighters who gave their lives in service, but also by the families who supported them throughout their careers. The memorial serves as a visible expression of gratitude and ensures that their service and sacrifice will never be forgotten.

2. Preserves Department History and Legacy

The memorial will preserve the history and traditions of the Medford Fire Department by permanently recognizing those who made the ultimate sacrifice. It serves as a reminder to current and future firefighters of the dedication, courage, and commitment required to serve the community. By honoring those who came before them, the memorial helps strengthen the department's culture, values, and sense of purpose.

3. Creates a Meaningful Community Asset

More than a departmental recognition project, the Firefighter Memorial will become a lasting public asset and place of reflection for the entire community. Located in a prominent and publicly accessible location, the memorial will provide residents and visitors with an opportunity to learn about and reflect upon the sacrifices firefighters make in service to others. It reinforces the connection between the community and its fire department while promoting civic pride and appreciation for public service.

4. Supports Annual Memorial and Recognition Events

The memorial will serve as the focal point for annual firefighter memorial services and recognition ceremonies. These events will provide opportunities for firefighters, families, elected officials, and community members to gather in remembrance and gratitude while honoring those who made the ultimate sacrifice. Establishing a dedicated memorial site will ensure these ceremonies have a permanent and meaningful location for years to come.

5. Strengthens Community Values and Remembrance

The memorial will stand as a symbol of service, sacrifice, dedication, and community stewardship. It will create a lasting opportunity for education, reflection, and remembrance while ensuring future generations understand the contributions made by firefighters who protected the Medford community. Most importantly, it ensures that those who gave everything in service to others will never be forgotten. Upon completion, the Firefighter Memorial will provide a permanent public space dedicated to honoring fallen firefighters, supporting their families, preserving department history, and strengthening the relationship between the Medford Fire Department and the community it serves.

Anticipated Completion Date of Program/Project:

Fall/Winter 2026

What Council Goal, if any, does this accomplish?

This project supports Council goals related to community engagement, civic pride, honoring public service, and preserving Medford's history and heritage. The memorial creates a lasting community asset that recognizes sacrifice, supports firefighter families, strengthens connections between residents and

first responders, and provides a meaningful public space for remembrance, reflection, and community gathering.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): John Quinn; Garrett West

Agency: Medford Police Department

Address: 219 S Ivy St, Medford, OR 97501

Manager:	DJ Graham	Deputy Chief	541/774-2207
	Name	Title	Telephone

Contact:	DJ Graham	541/774-2207
	Name	Telephone

Email: darrell.graham@cityofmedford.org

Program / Project Name: Awards and Memorabilia Lobby Display

Grant Request:\$ 7,600 Total Program / Project Budget: \$ 7,600

Description of Program/Project:

A display case for the MPD lobby to hold awards and certifications that the Department has received. The case will also be used to display historic equipment and items related to the Medford Police Department.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Displaying awards, accreditations, certifications, and recognitions can be important for the Medford Police Department for several reasons:

1. Builds public trust and confidence
Awards and certifications can demonstrate that the department meets recognized professional standards, follows best practices, and has been evaluated by independent organizations. This can help reassure community members about the department's competence and accountability.
2. Demonstrates commitment to professionalism
Certifications often require ongoing training, policy reviews, and compliance with established standards. Publicly displaying them signals that the department invests in maintaining high levels of professional performance.
3. Promotes transparency and accountability
Sharing achievements allows the public to see what standards the department has met and what areas have been independently assessed. This can support transparency efforts and encourage continued accountability.
4. Improves employee morale and recruitment

Recognition for excellence can boost pride among officers and staff. It can also help attract qualified applicants who want to work for a department with a strong reputation and demonstrated commitment to professional development.

5. Highlights specialized expertise

Certifications may reflect capabilities in areas such as crisis intervention, investigations, community policing, emergency management, or training. Displaying them informs the public and partner agencies about the department's qualifications.

6. Strengthens relationships with stakeholders

Elected officials, community groups, grant providers, and partner agencies may view accredited or award-winning departments as more credible and reliable, which can support collaboration and funding opportunities.

7. Encourages continuous improvement

Maintaining certifications and pursuing recognition often requires periodic reviews and performance evaluations. Publicly displaying these achievements can reinforce a culture focused on improvement and adherence to standards.

Awards and certifications are valuable as evidence supporting the Medford Police Department's broader performance and accountability efforts.

Anticipated Completion Date of Program/Project:

Fall of 2026

What Council Goal, if any, does this accomplish?

N/A

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): John Quinn

Agency: Calli Casa de Culturas DBA: Ballet Folkorico Ritmo Alegre

Address: 1005 N Riverside Suite 120 Medford, Or 97501

Manager:	Yanneli De La Torre	Executive Director	541-613-9072
	Name	Title	Telephone

Contact:		
	Name	Telephone

Email: adminassist@balletfolk.org

Program / Project Name:

Grant Request:\$ 10,000 Total Program / Project Budget: \$

Description of Program/Project:

We are requesting \$10,000 to support a free, community-wide Día de los Muertos celebration at Calli Casa de Culturas. This event will honor the rich traditions of Día de los Muertos while creating an inclusive space for education, remembrance, healing, and community connection. Día de los Muertos is a deeply meaningful Central America and South American tradition that celebrates the lives and legacies of loved ones who have passed. Rather than focusing on mourning, it invites families and communities to gather in remembrance, share stories, preserve cultural traditions, and celebrate the enduring connections between generations.

Our event will welcome people of all backgrounds to experience this tradition through cultural activities, including community altars (ofrendas), live music and dance performances, hands-on art experiences, storytelling, cultural education, traditional food, and opportunities to honor loved ones. By sharing the history, symbolism, and significance of Día de los Muertos, we hope to bring greater cultural understanding while celebrating the diversity that strengthens our community.

More than a cultural festival, this gathering will create a space for belonging, healing, and intergenerational connection. Families, elders, youth, artists, and community partners will come together to celebrate heritage, build relationships across cultures, and strengthen community through shared experiences.

Funding will support event planning and coordination, artist and performer stipends, cultural educators, materials for community art activities and altars, event supplies, outreach and multilingual promotion, and other expenses necessary to ensure the event remains free and accessible to all.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The goal of this project is to preserve and celebrate culture while fostering community connection, belonging, and cross-cultural understanding through a free, family-friendly Día de los Muertos celebration.

With City grant funds, Calli Casa de Culturas will:

- Host a free community event open to all ages and backgrounds.
- Welcome an estimated 300-400 community members from Medford and surrounding communities.
- Provide educational experiences about the history, traditions, and significance of Día de los Muertos through community altars, storytelling, cultural exhibits, live performances, and interactive activities.
- Feature local artists, musicians, dancers, and cultural story tellers, creating opportunities to celebrate and share traditional arts and culture.
- Offer hands-on art activities.
- Strong collaboration and community resources to strengthen relationships across diverse populations.
- Engage surrounding communities including the Liberty Park area where our center is located.

The event would be open to the entire community, with intentional outreach to Latinx, Indigenous, immigrant, multicultural, and underserved families, while welcoming people of all cultures and backgrounds.

Anticipated Completion Date of Program/Project:

November 2026

What Council Goal, if any, does this accomplish?

It aligns with the vision statements of the 2040 Vision and Action Plan including:

Enhancing Hometown

In the year 2040, Medford is a place we are proud to call home because of the quality of life, sense of community, inclusive environment, and rich history. It is a place where people of all generations, races, income levels, and cultures are welcomed and embraced as valued citizens in the broader community.

Connecting Community

In the year 2040, Medford connects communities, both socially and physically, to promote inclusivity and accessibility.

Clean and safe gathering places where people interact and build relationships are located throughout the city such as public squares, parks, restaurants, and places of worship. We encourage social connection through public festivals, concerts, and events. The City of Medford facilitates public awareness and diverse participation in its decisions and actions.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): John Quinn, Garrett West

Agency: Southern Oregon Humane Society

Address: 2910 Table Rock Road

Manager:	Karen Evans	Executive Director	541-779-3215 ext.110
	Name	Title	Telephone

Contact:	SAME	SAME
	Name	Telephone

Email: karen@sohumane.org

Program / Project Name: Community Pet Wellness Initiative: Saving Train & Pet Food Pantry

Grant Request:\$ 50,000.00 Total Program / Project Budget: \$ 50,000.00

Description of Program/Project:

SoHumane is seeking City grant funds to support two interconnected community services that meet a growing and demonstrable need across Southern Oregon: our Saving Train Program and our Community Pet Food Pantry.

The need for the Saving Train Program continues to rise throughout our region. Animal shelters everywhere, including our valued partners in Jackson and Josephine counties, routinely face difficult constraints on time, space, staffing, and medical resources. As a result, adoptable and treatable animals can become at risk simply because a shelter has reached capacity or lacks the specialized resources to address a particular behavioral or medical need. Through the Saving Train Program, SoHumane partners with these shelters to pull animals that are at risk of euthanasia due to behavior, medical needs, or time and space constraints, bringing them into our care where they can be rehabilitated, treated, and placed into loving homes. By serving as a relief valve for shelters operating at capacity, we help our partner organizations and give these animals a second chance they might not otherwise have. At the same time, we have seen a sharp increase in the cost of operating the Saving Train Program. As the Department of Agriculture has begun overseeing animal transport, a health certificate is now required for every animal we move, and these added requirements—combined with the rising cost of veterinary care, including vaccinations and routine treatments—have significantly increased the per-animal expense of bringing each at-risk pet safely into our care.

The need for our Community Pet Food Pantry is rising just as sharply. The pantry provides food and basic pet supplies to local residents who cannot afford these necessities, helping families keep their pets at home during times of financial hardship. In 2025 alone, the pantry distributed over 5,000 pounds of dog and cat

food—an 11% increase in need over 2024—reflecting the growing number of households in our community struggling to care for the pets they love. Together, these two programs respond directly to escalating community need by rescuing at-risk animals and keeping pets fed, healthy, and in their homes..

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The goal of this project is to operate the Saving Train Program and sustain our Community Pet Food Pantry, producing measurable benefits for residents and animals across the region. With City grant funds, SoHumane will transport at-risk animals from partner shelters into our care, provide the behavioral support, medical treatment, and recovery time they need, and place them into adoptive homes; and we will continue distributing pet food and supplies to families in need. These services generate concrete, lasting outcomes. The Saving Train Program saves the lives of adoptable and treatable animals that would otherwise be at risk of euthanasia, while easing capacity pressures on partner shelters in Jackson and Josephine counties and beyond—allowing them to better serve the animals and residents in their own care. Animals brought into our program receive veterinary care and behavioral support before being matched with responsible adopters, strengthening the human-animal bond in our community. The Community Pet Food Pantry, meanwhile, keeps pets fed and at home rather than surrendered during hardship, reducing shelter intake at its source. These services have no geographic boundaries and benefit residents and animals throughout the region. SoHumane will report outcomes to Council, including the number of animals rescued and adopted through the Saving Train Program and the pounds of pet food distributed and families and pets served through the Pet Food Pantry.

Anticipated Completion Date of Program/Project:

What Council Goal, if any, does this accomplish?

Safe and Healthy Community. This project strengthens the safety, health, and livability of our community on multiple fronts. The Saving Train Program rescues at-risk animals, provides them with veterinary and behavioral care, and places them into responsible, well-matched homes—reducing the number of homeless and untreated animals in our region while supporting the partner shelters we work alongside. By relieving capacity pressures at other shelters and ensuring animals receive proper medical and behavioral attention, the program promotes both animal welfare and public safety. Our Community Pet Food Pantry extends this impact to people, helping residents facing financial hardship keep their pets healthy and at home rather than surrendering them. Together, these services keep more animals safe and cared for, support responsible pet ownership, and strengthen the bonds between residents and their pets—directly advancing the Council's goal of a Safe and Healthy Community.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Quinn

Agency: Medford Parks, Recreation and Facilities

Address: 701 N. Columbus Ave., Medford OR 97501

Manager:	Rich Rosenthal	Dept. Director	541-774-2483
	Name	Title	Telephone

Contact:	Rich Rosenthal	541-774-2483
	Name	Telephone

Email: richard.rosenthal@cityofmedford.org

Program / Project Name: Alba Park Food Truck Pilot Project

Grant Request:\$ 35,000 Total Program / Project Budget: \$ 35,000

Description of Program/Project:

Parks and Recreation, in partnership with Economic Development, would implement the Alba Park Food Truck pilot program based on informal feedback provided to staff in the February 2026 Council Briefings. The funding covers the costs associated to provide concrete pads for two food trucks, along with necessary water and power connections.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

A January 2026 focus group with two established Medford-area food truck operators confirmed Alba Park would be attractive to food truck operators due to its central location, pleasant park aesthetics, ample on-street parking, and proximity to government and neighborhood clientele. The goal is to improve downtown vibrancy.

Anticipated Completion Date of Program/Project:

September 2026

What Council Goal, if any, does this accomplish?

Council Goal No. 8 - Improve downtown utilization and support small business growth through incentives

designed to increase vibrancy; and Downtown 2040 Plan Big Move No. 5 - Create a Community Food Hub

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Stine, Keating, Quinn

Agency: Medford Parks, Recreation and Facilities

Address: 701 N. Columbus Ave., Medford OR 97501

Manager:	Rich Rosenthal	Dept. Director	541-774-2483
	Name	Title	Telephone

Contact:	Rich Rosenthal	541-774-2483
	Name	Telephone

Email: richard.rosenthal@cityofmedford.org

Program / Project Name: July 4, 2026 and 2027 Events

Grant Request:\$ 80,000 Total Program / Project Budget: \$ 80,000

Description of Program/Project:

At the request of City Council in February, the Parks and Recreation Department is coordinating an open house at the Rogue X on July 4, 2026 to celebrate the Nation's 250th birthday (Semiquincentennial). \$20,000 is requested to offset costs associated with this event. Council also requested a drone show event on July 4, 2027, which requires a \$60,000 contractual payment to a drone show provider in the current biennium. Both of these events were not envisioned in the biennial budget process.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Councilors asked the Parks and Recreation Department to coordinate an annual July 4 event, starting in 2026, in conjunction with the Semiquincentennial. The County and Central Point are discontinuing its annual fireworks show at the Jackson County Expo after 2026, and Councilors expressed interested in relocating a large-scale evening event to Medford.

Anticipated Completion Date of Program/Project:

July 4, 2026 and July 4, 2027

What Council Goal, if any, does this accomplish?

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Kevin Keating

Agency: Medford Parks & Rec: City-Subsidized Swim Lessons

Address: 701 N Columbus Ave. Medford OR 97501

Manager:	Richard Rosenthal	Director	(541) 774-2483
	Name	Title	Telephone

Contact:	Richard Rosenthal	Director	(541) 774-2483
	Name		Telephone

Email: Richard.Rosenthal@cityofmedford.org

Program / Project Name: City-Subsidized Swim Lessons

Grant Request:\$85,000 Total Program / Project Budget: \$85,000

Description of Program/Project:

This program will subsidize group swim lessons for Medford residents from the current fee of \$69 to \$10. The purpose is to reduce drownings, promote community safety, improve equity, and encourage a healthy community, while at the same time increasing the utilization of Rogue X.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Swim lessons are already provided to the community at a competitive cost. This program would further subsidize the cost to a nominal level, reimbursing the Parks, Rec and Facilities Department to compensate for its losses. If lifeguard training can be added to this program for little cost, it is my intention to add this subsidy as well.

Anticipated Completion Date of Program/Project:

It is anticipated that this would be an ongoing program. If it is successful, I would support making it a budget item or having a multi-year request during the CCIF project next year.

What Council Goal, if any, does this accomplish?

Safe and Healthy Community: Expand public safety services.

Community Engagement: Actively participate in outreach events to connect with residents.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Kevin Keating

Agency: Teen Musical Theater of Oregon

Address: 23 S. Central Avenue, Medford, 97501

Manager:	Stephen McCandless	Executive Director	779-8195
	Name	Title	Telephone

Contact: Same

	Name	Telephone
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Email: stephen@craterian.org

Program / Project Name: Provide scholarships to low-income HS students

Grant Request: \$10,000 Total Program / Project Budget: \$495,000 (FY2026)

Description of Program/Project:

The Teen Musical Theater of Oregon (TMTO) provides performing arts camps, classes and performance opportunities for area youth ages 7 - 19. The program is the most active of its kind in the region with 200 students participating annually. It is also ecumenical, serving young people from various schools, socioeconomic situations, backgrounds, and belief systems. The benefits (social, emotional and academic) of participating in the performing arts are well documented, and students in TMTO have testified that through TMTO, they have found their "voice," their "people," their "path," and even their reason to go on living. In addition to such immeasurable benefits, over ten thousand people come to downtown Medford every year to attend TMTO performances. Owing to the professional training of our vibrant and talented young casts, and the Craterian Theater's production staff and resources, we believe it is the best entertainment value in the Valley, and are told time and again that TMTO shows outshine professional productions.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Scholarships for teenagers from low-income households to participate in TMTO programs and activities.

Anticipated Completion Date of Program/Project:

TMTO operates non-stop, year 'round. Based on current demand, it is estimated that scholarship funding from this grant request would last one - two years.

What Council Goal, if any, does this accomplish?

Economic Development & Regional Opportunities: Support the creation and promotion of an Entertainment & Cultural District, including exploring partnerships, event support, and standards for district development.

Program/Project Summary

Supporting Councilor(s): Kevin Keating
Agency: Collaborative Theatre Project
Address: 555 Medford Center
Medford, OR 97504
(541) 779-1055
Manager: Susan Aversa/Artistic Director (510) 882-9929 (Cell)
Contact: Susan Aversa
Email: Susan@CTPMedford.org OR CTP_Susan@yahoo.com

Program/Project Name: Support and Sustain Live Theatre & Art in Medford

Grant Request: \$15,000 Total Program/Project Budget: \$325,000 (Annual)

Description of Program/Project:

Collaborative Theatre Project is Medford's own performing arts company and utilizes local talent to create high quality live theatre and educational workshops to facilitate access to the arts for all ages and experience levels. CTP created a children's theatre during the Covid pandemic and produced ongoing live theatre on the outdoor plaza – which was an incredible experience during a time when extracurricular activities were curtailed. CTP continues to provide workshops for young performers as well as ongoing mainstage performances. Our mission to provide quality access to the arts has also expanded to include visual artists, and we've created an entrance gallery which offers local artists an opportunity to share their vision with our patrons. Each new mainstage show has a featured artist who is available for talkbacks with our patrons and they have their own reception for the general public.

Because of all the outreach we do, our program needs ongoing support from our community. The funds requested from the Council would go a long way to provide upgrades to our equipment and space. We need to replace aging lighting instruments and are trying to find funds to increase access to the arts for people with special needs. We believe theatre should be available to everyone, because we know that a shared experience creates strong community bonds.

Funding will also enable us to continue to provide small stipends for the performing artists who generously give so much of their time and energy to create incredible performances. We also know that not everyone is interested in performing and that many find great joy working behind the scenes. We are currently working with a very gifted technical theatre creator and have invited some of the local college students to work alongside him as a learning experience. These funds would allow us to do more of that work and include more students as we also continue to grow.

We are, when circumstances permit, using the talents of OSF actors to supplement our creative team and to offer that experience to our acting company as a way to grow their talent and contact base.

Our goal, when choosing Medford to create this theatre company, was to create something unique for the City as an alternative to the many theatrical experiences offered in Ashland. We deliberately chose Medford because we believed that the growth of Medford would provide opportunities that would maximize our own growth.

CTP has been in Medford for a decade now. Growing slowly, steadily and gaining critical acclaim for our accomplishments. With your support for our programs and our infrastructure needs, we can truly be an outstanding example of what is possible when great people work together.

Goal of the Program/Project:

We need to increase patronage and visibility, and with this additional support we believe we can add more to our offerings that will accomplish that goal. We can add more teaching experiences if funding is provided and we can expand our offerings to include even more productions that may not be as well known as old classics but are outstanding theatrical experiences. This season alone we are have/will be producing works like *The Shark is Broken*, *DaVinci Code* and *Gutenberg! The Musical!* These three shows are recent Broadway productions and are regional premieres – and often those need much more advertising and PR because of their newness, but they are all incredible works which we are proud to offer to our patrons.

We can track growth of programs and shows by the simple metric of ticket sales, but we also find that growing our volunteer pool is a direct result of the popularity of our choices and we do see more people willing to volunteer to usher and work behind the scenes. We are more than happy to provide the Council with any statistics that would help support this grant request.

Anticipated Completion Date of Program/Project:

CTP is an ongoing program with annual seasons. Each calendar year we produce 8 mainstage shows, approximately two/three CTP Kids shows and additional play readings/special one-time events. This support would cover support for our 2026 Season, which ends in December of this calendar year. This support would also provide seed money for securing rights for our 2027 Season and would be extremely helpful in creating the funds for some of our technical upgrades. We have proven to be good stewards of our funding and are extremely conscious of the value of support we have received.

What Council Goal, if any, does this accomplish?

A strong and vibrant arts community is a tribute to any city's significance. We believe that your support for an organization that works closely with its neighbors (we donate tickets to many local nonprofits for their fundraisers) and is invested in the growth of the reputation and opportunities for the City of Medford is closely aligned with Council goals. The theatre is a clean, well-maintained space that invites the community in, provides artists with a new gallery space and produces incredible live theatre. Add to this the CTP Kids program, New Playwright's Program and you have an organization that enhances the cultural life of the City. We truly invite you to visit us, if you haven't already, to experience what is possible when a dedicated group of talented individuals come together. Upcoming – the July 8 opening of the blockbuster novel/film *The DaVinci Code*. It's been designed and rewritten for live stage performances and we can promise you an experience that you won't soon forget.

Thank you for this opportunity to gain your support.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Kevin Keating

Agency: Southern Oregon Historical Society

Address: 106 N Central Ave. Medford, OR 97501

Manager:	Will Brake	Exec Director.	
	Name	Title	Telephone

Contact:	Same		
	Name		Telephone

Email:

Program / Project Name: SOHS Cultural Event Center – Historic Interior Restoration

Grant Request:\$125,000	Total Program: \$ 1,847,086.00
	Project Budget: \$ 500,000.00

Description of Program/Project:

Completion of the historic interior restoration and architectural finish work for the Southern Oregon Historical Society Cultural Event Center located within the historic J.C. Penney Building in downtown Medford.

The project includes decorative trim, millwork, and finish carpentry necessary to recreate the building's Streamline Moderne character and provide a distinctive cultural venue unique to Southern Oregon.

The Event Center serves as the earned-income component that will support the Society's archives, educational programming, and future museum development.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

City funds will help complete visible historic improvements that distinguish the facility as a cultural and economic asset for downtown Medford.

The completed Event Center will provide a sustainable revenue source supporting preservation, archives, exhibitions, and educational programs. The SOHS model combines historic preservation with revenue-generating community use, creating a long-term sustainable cultural institution.

The project is expected to serve thousands of annual visitors, event attendees, businesses, nonprofit organizations, and community groups throughout Southern Oregon.

Outcomes

- Completion of historic interior finishes.
- Event Center operational.
- Increased downtown activity.
- Venue available for public and private events.
- Long-term support for SOHS archives and museum functions.
- Continued advancement of Medford's Entertainment and Cultural District.

City's contribution will support the Phase II Historic Interior Restoration and Architectural Millwork package that represents:

- Streamline Moderne character;
- decorative trim;
- restoration of the Event Hall experience;
- visible public impact; and
- preservation of Medford's architectural heritage.

The requested \$125,000 represents approximately 25% of this portion of the project.

Anticipated Completion Date of Program/Project:

June 2027.

What Council Goal, if any, does this accomplish?

Economic Development & Regional Opportunities:

Support the creation and promotion of an Entertainment & Cultural District, including exploring partnerships, event support, and standards for district development.

Previous City investments of \$100,000 have been fully leveraged and have helped advance over \$3 million in rehabilitation and improvements to this historic downtown landmark.

Additional Background and Talking Points

The City of Medford's previous investments have already demonstrated measurable results, with roof replacement completed, HVAC improvements substantially complete, and the historic J.C. Penney Building positioned to become a premier cultural destination in downtown Medford. This request represents the next step in a project the City has already helped bring to life. Previous City investments have been successfully leveraged with substantial private donations, grants, and community support. Today, the Southern Oregon Historical Society is no longer asking the City to rescue a project. Rather, SOHS is asking the City to help complete a project that is already succeeding and creating a lasting asset for downtown Medford.

Why This Project Matters

- The Southern Oregon Historical Society has served the region for nearly 80 years.
- The historic J.C. Penney Building is a landmark within Medford's downtown core.
- The project advances the City's vision for an Entertainment and Cultural District.
- The Cultural Event Center will provide a lasting home for community events, educational programming, exhibits, and future museum development.
- The facility creates a sustainable earned-income source that supports archives and preservation activities, reducing reliance on ongoing public subsidies.

City's Investment History

Year	Source	Amount
2024	CCIF	\$50,000
2025	MURA	\$50,000
2026 Request	CCIF/MURA	\$125,000
Total City Participation		\$225,000

Leveraging Effect

City support has helped leverage more than \$2 million in additional rehabilitation and construction investment for this historic downtown property.

What This Request Specifically Supports

The requested funds will help complete the Historic Interior Restoration and Architectural Millwork package, preserving the Streamline Moderne character that makes the building uniquely Medford. This work includes:

- Decorative trim and finish carpentry;
- Historic architectural details;
- Restoration of the Event Hall experience;
- Preservation of Medford's architectural heritage;
- Visible improvements with lasting public benefit.

The City's requested contribution represents approximately 25% of this portion of the project.

Community Impact

Upon completion, the facility will:

- Increase downtown activity;
- Support local businesses and tourism;
- Provide space for community organizations and nonprofit events;

- Strengthen Medford's cultural identity;
- Preserve one of downtown's historic landmarks for future generations.

The City helped start this project. This request helps finish it.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Kevin Keating

Agency: The Historic Holly Theatre

Address: 226 W. 6th Medford OR 97501

Manager:	Tiffany M. Maude	General Manager	541-772-3797
	Name	Title	Telephone

Contact:	Tiffany M. Maude	541-772-3797
	Name	Telephone

Email: tiffany@jeffersonlive.org

Program / Project Name: Holly Theatre Safety and Production Equipment Upgrades

Grant Request:\$22,000

Total Program / Project Budget: \$ 20,100

Description of Program/Project:

Holly Theatre Safety and Production Equipment Upgrades: communications headsets, spotlights, electrical outlets, and one AED (Automatic External Defibrillator)

Goal of the Program/Project: *What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:*

City grant funds will be used to purchase and install communications headsets, spotlights, electrical infrastructure improvements, and one Automated External Defibrillator (AED) for the Holly Theatre. Communications headsets will improve real-time coordination among production, front-of-house, volunteer, and safety teams during events. Spotlights will improve performance quality and support concerts, films, speakers, and community presentations. Electrical infrastructure improvements will bring power to underutilized areas of the Holly Theatre, making those spaces more functional for productions, rentals, hospitality, and community events. The AED will strengthen emergency response capabilities for patrons, artists, volunteers, and staff.

The Holly Theatre serves approximately 20,000 guests annually through more than 40 performances, films, nonprofit events, educational programs, and community gatherings. Audiences include residents and visitors of all ages, local schools, community organizations, volunteers, artists, and downtown businesses that benefit from increased visitation and economic activity.

Project outcomes will include improved event safety, stronger emergency preparedness, more efficient event operations, completed infrastructure for underutilized spaces, and an enhanced experience for the

thousands of community members, volunteers, artists, nonprofit partners, schools, and visitors served by the Holly Theatre each year. Outcomes and project completion will be reported to the City Council.

Anticipated Completion Date of Program/Project:

Equipment purchases, installation, and implementation are anticipated to be completed during the Holly Theatre's 2026–2027 fiscal year (July 1, 2026 through June 30, 2027). Many of the project components can be sourced and installed locally, helping keep grant dollars within the regional economy while supporting local businesses and service providers.

What Council Goal, if any, does this accomplish?

Economic Development & Regional Opportunities: Support the creation and promotion of an Entertainment & Cultural District, including exploring partnerships, event support, and standards for district development.

This project supports the City's Economic Development & Regional Opportunities goal by investing in the Holly Theatre, a historic cultural landmark and community hub that serves as a cornerstone of downtown Medford's Entertainment & Cultural District. As one of the region's premier venues for live performance, film, education, civic engagement, and community gathering, the Holly Theatre attracts local residents, regional audiences, and visitors from beyond Southern Oregon.

Improvements to safety equipment, communications systems, lighting, and electrical infrastructure will strengthen the theatre's ability to host concerts, films, educational programming, nonprofit events, public meetings, and community celebrations while providing a safe and welcoming environment for all patrons. These upgrades support a significant public asset that serves approximately 20,000 guests annually.

The Holly Theatre also brings outside dollars into Medford. At a sold-out evening in 2025, ticket buyers traveled from 20 states, demonstrating the theatre's ability to attract visitors from well beyond Southern Oregon. These visitors contribute to the local economy through spending on lodging, dining, shopping, transportation, and other services. By enhancing the capacity of this cultural landmark, the project will help increase downtown visitation, support surrounding businesses, strengthen community partnerships, and contribute to Medford's continued growth as a regional destination for arts, entertainment, and community life.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Nick Card & Garrett West

Agency: City of Medford Communications & Government Relations Department

Address: Medford City Hall

Manager:	Kristina Wilson	Comms & Government Relations Director	503-407-7002
	Name	Title	Telephone

Contact:	Kristina Wilson	503-407-7002
	Name	Telephone

Email: Kristina.Johnsen@cityofmedford.org

Program / Project Name: Mayor & Council Community Impact Awards

Grant Request:\$ 3,000 Total Program / Project Budget: \$ 3,000

Description of Program/Project:

The Mayor & Council Community Impact Awards would create a formal recognition program to bring Medford's community awards in line with similar programs used by other communities and the County. The awards would recognize individuals, businesses, nonprofits, community groups, and partnerships that have made a meaningful contribution to Medford. Nominations would be accepted through an online application, reviewed by the Mayor and City Council, and presented during a City Council meeting. The program would allow the City to highlight good community members, celebrate positive work happening in Medford, and encourage a stronger culture of service, activity, and community pride.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The goal of the program is to highlight positive community leadership and encourage a stronger culture of service, activity, and community pride in Medford. Grant funds would be used for awards, certificates, recognition materials, City-branded items, and modest event support. The program would serve the broader Medford community by recognizing residents, youth, businesses, nonprofits, neighborhood groups, civic organizations, and partnerships that are helping make Medford stronger. Outcomes reported to Council may include the number of nominations received, awards presented, and recognition stories shared through City communications.

Anticipated Completion Date of Program/Project:

What Council Goal, if any, does this accomplish?

This program supports Council goals related to community engagement, communication, civic pride, and partnerships. It helps the City recognize people and organizations that are contributing to Medford's quality of life and strengthens the City's connection with the community.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Garrett West

Agency: City of Medford Communications & Government Relations Department

Address: Medford City Hall

Manager:	Kristina Wilson	Communications & Government Relations Director
	Name	Title
		Telephone

Contact:	Kristina Wilson	503-407-7002
	Name	Telephone

Email:

Program / Project Name: Community Art Contest

Grant Request:\$ \$10,000 Total Program / Project Budget: \$ 10,000

Description of Program/Project:

The Community Art Contest continues the City's work to recognize student artists and showcase their artwork throughout Medford. The program provides cash awards for selected students, recognizes student achievement through City Council and City communications, and displays artwork in public spaces such as City Hall, City facilities, Rogue X, and an online community gallery. The program helps celebrate young artists while keeping art visible as part of Medford's community culture.

* City Hall Community Gallery: Continue displaying the four Grand Prize winners while incorporating Council Spotlight Award and Honorable Mention artwork throughout City Hall public spaces.

* Rogue X Student Art Gallery: Create a dedicated student art display at Rogue X featuring a variety of artwork pieces including winning and submissions. Artwork could be displayed in lobby areas or along prominent interior corridors.

* Online Community Gallery: Continue updating the online art galley including all submitted artwork, artist names, schools, etc. Gallery will be organized by year.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The goal of the program is to encourage student creativity, recognize young artists, and help center art in Medford's community culture. Grant funds would be used for student cash awards, printing, display materials, and related recognition costs. The program would serve Medford-area students, families,

schools, and the broader community by celebrating youth achievement and making local student artwork more visible. Outcomes reported to Council may include the number of submissions received, students recognized, awards presented, artwork displayed in City facilities, and online gallery updates.

Anticipated Completion Date of Program/Project:

June 30, 2027

What Council Goal, if any, does this accomplish?

This program supports Council goals related to community engagement, youth recognition, arts and culture, and quality of life. It helps the City celebrate student achievement, activate public spaces, and strengthen community pride through locally created artwork.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Garrett West

Agency: Medford Senior Center

Address: 510 E. Main Street, Medford, OR 97504

Manager:	Janet Johnston	President, Board of Directors	541-351-1475
	Name	Title	Telephone

Contact:	Janet Johnston	541-351-1475
	Name	Telephone

Email: JanetMJohnston@aol.com

Program / Project Name: Medford Senior Center Flooring Repair

Grant Request:\$ 32,000 Total Program / Project Budget: \$ 32,000

Description of Program/Project:

The Medford Senior Center flooring repair project would help provide a clean, safe, and healthy environment for seniors and other community members who use the facility. The existing flooring is many decades old and has begun to crack, separate, and build up seams in certain areas. These conditions create potential tripping hazards, which are especially concerning in a facility regularly used by seniors, including individuals with limited mobility.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The goal of the project is to repair or replace aging flooring at the Medford Senior Center to improve safety, accessibility, and long-term use of the facility. Grant funds would help fill an important funding gap for a necessary facility improvement that may be less visible than other projects, but is essential to maintaining a safe and functional community space. The Senior Center has recently been able to fundraise for new lighting, and this project would complement that work by addressing another core building need. Outcomes reported to Council may include completion of the flooring repair, improved safety conditions, and continued use of the facility by seniors and community members.

Anticipated Completion Date of Program/Project:

December 31, 2026

What Council Goal, if any, does this accomplish?

This project supports the Council goal to “continue to support and modernize infrastructure throughout the City” and fits with the City’s Safe & Healthy Community goals. It helps reduce safety risks, protects a well-used community facility, supports seniors and people with limited mobility, and extends the useful life of the Senior Center.

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): Ayres

Agency: Spartan Boxing Club

Address: 729 Welch St. Medford, OR 97501

Manager:	Gary Hill	Executive Director	541-941-3602
	Name	Title	Telephone

Contact:	Gary Hill	541-941-3602
	Name	Telephone

Email: garykhill@yahoo.com

Program / Project Name: Spartan Boxing Club Conditional Use Permit Assistance

Grant Request: \$ 4,000 Total Program / Project Budget: \$ 4,000

Description of Program/Project:

Spartan Boxing Club is entering a new chapter as they work to relocate to a safer facility, ensuring the youth and families they serve continue to have a secure, positive place to learn, grow, and thrive. Their commitment remains unchanged: every child who walks through our doors is given the opportunity to build confidence, develop resilience, and become a positive leader in our community.

Spartan Boxing Club has identified a location for a new facility, and while it would fit in well with the surrounding businesses, it is located in heavy industrial zoning which requires a conditional use permit. They are seeking assistance with the cost of the conditional use permit.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

Spartan Boxing Club provides year-round programs that combine physical fitness, academic support, mentorship, and community service to help youth develop the confidence and life skills needed to succeed.

Their programs serve youth ages 5–18, with a primary focus on low-income and at-risk children who may face challenges such as poverty, food insecurity, school absenteeism, violence, gang influence, or involvement with the juvenile justice system.

Anticipated Completion Date of Program/Project:

December 2026.

What Council Goal, if any, does this accomplish?

Community Engagement & Communication 3.4 (1) - Partner with schools, youth organizations, and after-school programs to create entry points for involvement.

Spartan Boxing Club Overview

Mission

Spartan Boxing Club empowers youth and adults through boxing, athletics, and mentorship. Our mission is to develop leaders who are confident, disciplined, and committed to giving back to their community.

Who We Are

Founded in 2007 by Executive Director and Head Coach Troy Wohosky, Spartan Boxing was built on the belief that every young person deserves a safe place to grow, belong, and succeed.

Troy immigrated to the United States from the Philippines at the age of four. As a teenager, he dropped out of school, became involved with gangs, and encountered the juvenile justice system. Boxing became the turning point in his life, providing the discipline, structure, and mentorship that helped him build a better future. Inspired by his own journey, Troy started Spartan Boxing in his garage to give other young people the same opportunity.

As the program grew, Spartan Boxing became a nonprofit organization in 2012 and has since become one of Southern Oregon's leading youth development organizations. Since opening its doors in 2007, Spartan Boxing has positively impacted the lives of more than 3,300 youth, providing a safe, supportive environment where young people can build confidence, develop life skills, and discover their potential.

What We Do

Spartan Boxing Club provides year-round programs that combine physical fitness, academic support, mentorship, and community service to help youth develop the confidence and life skills needed to succeed.

Our programs serve youth ages 5–18, with a primary focus on low-income and at-risk children who may face challenges such as poverty, food insecurity, school absenteeism, violence, gang influence, or involvement with the juvenile justice system.

Our services include:

- Boxing and fitness training that teaches discipline, confidence, respect, and perseverance.
- Academic tutoring and homework assistance.

- Individual and group mentoring that provides positive adult role models and guidance.
- Monthly community service projects that encourage leadership and civic responsibility.
- A three-week summer camp featuring athletics, swimming, rock climbing, science, art, nutrition education, and visits from community partners including local police, firefighters, and educational organizations.

The DREAM Youth Program

At the heart of Spartan Boxing is our **DREAM Youth Program**, which stands for Dedication, Responsibility, Education, Attitude, and Motivation.

The DREAM Program provides after-school programming during the school year and a three-week summer camp, creating a safe, structured environment where youth receive academic support, positive mentorship, healthy recreation, and opportunities to build character.

The program focuses not only on athletic achievement but also on helping young people become responsible students, confident leaders, and engaged members of their community.

Community Impact

Spartan Boxing is located in one of Medford's lowest-income neighborhoods near Jackson Elementary and McLoughlin Middle School. Well over half of the youth we serve are people of color, and most come from low-income households.

Beyond our athletic programming, Spartan Boxing regularly provides food, clothing, and other basic necessities to families in need. We also offer specialized fitness programming for individuals with physical and developmental disabilities, ensuring our services remain accessible and inclusive.

By providing positive alternatives during critical after-school hours, Spartan Boxing helps reduce youth involvement in gangs, drugs, violence, and other high-risk behaviors while improving physical health, academic success, and emotional well-being.

Leadership and Community Support

Spartan Boxing operates with a small but dedicated staff consisting of one employees, supported by a four-member Board of Directors and more than 25 active volunteers. Many

volunteers have been with the organization since its founding and contribute as coaches, mentors, fundraisers, administrators, and facility support.

Together, they help create a welcoming environment where every participant is encouraged to discover their potential and become a positive force within the community.

Looking Ahead

More than a boxing gym, Spartan Boxing is a community resource dedicated to changing lives. Having served over 3,300 youth since its founding, we continue to invest in the next generation through athletics, education, mentorship, and service.

Today, Spartan Boxing Club is entering a new chapter as we work to relocate to a safer facility, ensuring the youth and families we serve continue to have a secure, positive place to learn, grow, and thrive. Our commitment remains unchanged: every child who walks through our doors is given the opportunity to build confidence, develop resilience, and become a positive leader in our community.



AGENDA ITEM COMMENTARY

DEPARTMENT: Finance

AGENDA SECTION: Ordinances and Resolutions

PHONE: (541) 774-2030

MEETING DATE: August 5, 2026

STAFF CONTACT: Ryan Martin, Chief Financial Officer/Assistant City Manager

COUNCIL BILL 2025-53

A RESOLUTION authorizing and approving a Council Community Initiative Fund (CCIF) allocation for The Children's Museum of Southern Oregon (TCMSO) totaling \$100,000 for fiscal year 2026-27.

SUMMARY AND BACKGROUND

Council is requested to consider a resolution approving a Council Community Initiative Fund (CCIF) allocation for The Children's Museum of Southern Oregon (TCMSO) for \$100,000 for fiscal year 2026-27.

PREVIOUS COUNCIL ACTIONS

On June 4, 2025, Council Bill 2025-48 was approved, adopting the 2025-2027 Biennial Budget for the City of Medford and making appropriations thereunder.

At the July 8, 2026 study session, Council gave direction to staff to propose 22 CCIF requests at the August 5, 2026 council meeting, one of which was for TCMSO.

ANALYSIS

\$1.2 million is available for the 2026 CCIF process. The City Council held a study session on July 8, 2026, where 27 potential grants were discussed. Of the 27 requests, 22 grants totaling \$1,045,100 were recommended by Council to be advanced for approval at this meeting. This agenda item is specific to the \$100,000 grant recommended for TCMSO. The other 21 recommended grants are included in a separate agenda item.

COUNCIL GOALS

Council Goal and Objective: Develop a workforce pipeline through partnerships with RCC, SOU, and local industries, including childcare access initiatives to support workforce participation.

Strategy: Collaborate with childcare providers to assess opportunities and support new program development.

Deliverable: None

FINANCIAL AND/OR RESOURCE CONSIDERATIONS

\$100,000 is available in Fund 420, Council Community Initiative Fund.

TIMING ISSUES

None.



COUNCIL OPTIONS

Approve the resolution as presented.

Modify the resolution as presented.

Deny the resolution as presented and provide direction to staff.

STAFF RECOMMENDATION

Staff recommends approval of the resolution.

SUGGESTED MOTION

I move to approve the resolution as presented.

EXHIBITS

Resolution

CCIF Request Form

RESOLUTION NO. 2026-53

A RESOLUTION authorizing and approving a Council Community Initiative Fund (CCIF) allocation for The Children's Museum of Southern Oregon (TCMSO) totaling \$100,000 for fiscal year 2026-27.

WHEREAS, during a study session on July 8, 2026, Council considered twenty-seven potential grant requests for the 2026 CCIF allocations;

WHEREAS, Council directed staff to advance twenty-two CCIF requests for approval, one of which was for TCMSO;

WHEREAS, \$1.2 million is available for the 2026 CCIF process; and

WHEREAS, Council recommended a grant totaling \$100,000 for TCMSO; now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MEDFORD, OREGON:

Section 1. City Council authorizes and approves a Council Community Initiative Fund (CCIF) allocation for The Children's Museum of Southern Oregon (TCMSO) totaling \$100,000 for fiscal year 2026-27.

Section 2. This Resolution shall become effective immediately upon its passage by the Council and approval of the Mayor.

PASSED by the Council and signed by me in authentication of its passage this 5th day of August, 2026.

ATTEST:

City Recorder

Mayor Michael Zarosinski

PROGRAM / PROJECT SUMMARY

Supporting Councilor(s): John Quin & Kevin Stine

Agency: Oregon Center for Creative Learning/The Children's Museum

Address: 413 W Main St, Medford OR 97501

Manager:	Sunny Spicer	Executive Director	541-772-9922
	Name	Title	Telephone

Contact:	Sunny Spicer	541-944-6206
	Name	Telephone

Email: sunny@tcmsso.org

Program / Project Name: Investing in Our Future: Early Learning, Museum Access, and Preschool Scholarships

Grant Request:\$ 100,000 Total Program / Project Budget: \$ 185,000

Description of Program/Project:

Oregon Center for Creative Learning requests CCIF support to reduce financial barriers for Medford children and families through museum membership scholarships, preschool scholarships at The Children's Museum of Southern Oregon and The Ivy School. City funds will support families who could not otherwise afford high-quality preschool, museum access, enrichment classes, summer programs, and family support services. The program helps children build school-readiness skills through hands-on STEM, arts, literacy, clay, culinary, movement, storytelling, and culturally responsive programming, while also helping parents remain employed, pursue work, and participate in the local economy with greater stability.

The 2025 CCIF investment demonstrated strong, measurable success. From September through May, the program awarded \$67,382 in museum scholarships to 1,083 Medford families and \$49,834 in preschool scholarships supporting 10 Medford families with full-day, full-year preschool. Demand increased dramatically over the last 12 months as family budgets tightened and attendance rose because families sought affordable, high-benefit activities. CCIF support also strengthened free and low-cost community programs during a time when the need for these opportunities is increasing.

Goal of the Program/Project: What are the specific services to be rendered with City grant funds. Include demographics and numbers to be served if appropriate. Outcomes will be reported to Council:

The goal is to continue to provide direct assistance for Medford families while maintaining a broad community benefit that aligns with City priorities, providing upward mobility to families most in need yielding positive experiences now, and long-term returns on the community investment. Services will

include supplemented museum memberships for qualifying families; preschool scholarship assistance - and with those scholarships will be included - free or reduced-cost enrichment classes and family programs ; cultural and literacy programming; sensory supports; summer camp access; and food-security supports connected to museum and preschool families.

This program is also an economic development investment for Medford. Accessible childcare and preschool are core workforce infrastructure: parents are better able to accept work, maintain schedules, and contribute to the local economy when their children are safe, learning, and supported. The museum is a downtown destination that brings families into the city center year-round, supports foot traffic for surrounding businesses, attracts regional visitors, and creates positive community activity in the historic core. The program leverages City support with nonprofit fundraising, community partnerships, and volunteer and in-kind resources, turning a local grant into broader public-private investment. By investing in early learning access, Medford supports kindergarten readiness, family stability, workforce participation, downtown vitality, and long-term economic resilience.

The City's support is also a prevention investment. Research on high-quality early childhood education shows that early learning access can reduce later public costs by improving school readiness, strengthening self-regulation and family stability, and reducing later involvement with the justice system. The HighScope Perry Preschool Study through age 40 found an economic return of \$16.14 for every \$1 invested, including \$12.90 in public return; 88% of the public return came from crime-cost savings. The U.S. Office of Juvenile Justice and Delinquency Prevention also summarized the Perry findings as reducing participant crime rates by 50% through age 27. In practical terms for Medford, scholarships for preschool and museum-based early learning are not only a compassionate service for families today; they are a foundational investment that can reduce future pressure on city-funded systems connected to public safety, crisis response, school remediation, and family instability.

It's important to note that thanks to the combined efforts at the local at state level, including programs like this, our community is making great progress with providing improved access to early learning to those most at risk. OSU reported in 2019 that only 23% of children in Jackson County had access to preschool. Today, OSU reports that Jackson County is no longer considered a childcare desert, and those in most need from from families under 200% of the poverty level have increased access to 33% - a full 1/3 higher. There is still work to be done, but the efforts are making headway.

Outcomes reported to Council will include the number of Medford families served, scholarship dollars awarded, preschool children supported, participation in free and reduced-cost programs, and examples of family impact.

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Anticipated Completion Date of Program/Project:

8/2027

What Council Goal, if any, does this accomplish?

Advocate for and help secure funding for workforce development programs, including childcare support, through grants, publicprivate partnerships and state or federal resources



INVESTING IN OUR FUTURE:

THE COUNCIL COMMUNITY INITIATIVE FUND

This grant is a vital lifeline for Medford families—breaking down financial barriers to early learning and play, bringing parents a sigh of relief, and ensuring our most vulnerable children aren't left behind.

THE IMPACT OF YOUR SUPPORT: CHAMPIONING OUR CHILDREN'S SUCCESS

MUSEUM SCHOLARSHIPS (SEPT TO MAY)

- **\$67,382** AWARDED
- **1,083** MEDFORD FAMILIES



The demand for these scholarships has increased dramatically over the last 12 months and attendance has also increased recently as strains on family incomes have caused them to look at the most affordable and beneficial options for family activities.

PRESCHOOL SCHOLARSHIPS (SEPT TO MAY)

- **\$49,834** AWARDED
- **10 PRESCHOOL FAMILIES** WITH FULL DAY FULL YEAR PRESCHOOL



EARLY LEARNING ACCESS & BENEFITS FOR MEDFORD FAMILIES

CULTURAL EVENTS

Offered with free day celebrations with community partners or month long programming through our programs, Music playlists and books.

- **Black History Month Celebration**
- **Artists in the Amphitheater**
- **Asian American & Pacific Islander Heritage Month Celebration**
- **Hispanic Heritage Month Celebration**
- **Native American Heritage Month Celebration**
- **Juneteenth**



SENSORY ROOM & KITS



BOOK NOOK CREW: Expanding Literacy Representation



SUMMER CAMPS Clay and Culinary Camps



BRITT FREE BRITT KIDS CONCERTS & WORKSHOPS



FOOD SECURITY & FAMILY SUPPORT

- FREE MEAL KITS
- FAMILY FOOD PANTRY
- FOOD DRIVE CONCERT



MUSEUM PROGRAMS

The museum provides year-round, weekly STEM, arts, literacy programming across multiple spaces for high-quality family enrichment.

"The school and museum mean so much to our little family. The school is a very unique program at the museum which both my kids love! My five year old has **transitioned well** to the longer school day and has wonderful teacher and assistants. It's **preparing him well for kindergarten!** Thank you so much for this opportunity to be here and enjoy this **incredible museum inside and out."**

-DONA, MOM OF LIAM

"My children have flourished through the connections and experiences The Children's Museum offers. Having a scholarship for our family means my son gets all the benefit of his time at the Ivy school and The Children's Museum **without having the added stress of our home being financially stretched thin."**

-MAKAYLA, MOM OF PHILLIP

The Ivy School means so much to my son. He is finally getting the help he needs. He is **speech delayed**, and I haven't been able to get him the help he needs until his teacher... **wrote a referral for him to start services.** **The teachers and staff at the Ivy School are amazing.** In November, my son broke his leg and couldn't attend school and his teachers sent me home with some activities and a few games... and they also checked in on him while he was home. They are absolutely amazing people and **we are lucky to have them as part of our support system!** ...Being in this program has helped immensely. It helped me get my son **potty-trained, make friends, and learn new skills.** Since starting preschool, **my son has absolutely blossomed...Without the scholarship, my family wouldn't have been able to afford any type of school, daycare or program for our son to attend.**

-AMY, MOM OF ETHAN





STAFF UPDATE

To: Mayor and Council

From: Dan Worth, Public Works Director

Study Session Date: August 5, 2026

Subject: Public Works Capital Project Update

COUNCIL DIRECTION

Public Works staff is providing Mayor and Council a periodic update on the status of the capital improvement and capital renewal projects in the 2025-2027 Biennial Budget for Public Works.

PRESENTATION OUTLINE

Presenter: Dan Worth, Public Works Director

Additional Staff: None

PREVIOUS STUDY SESSIONS AND COUNCIL BRIEFINGS ON THE TOPIC

On June 4, 2025, Council approved Bill 2025-48 adopting the City budget for the biennium commencing July 1, 2025, and ending on June 30, 2027, and making appropriations thereunder.

SUMMARY AND BACKGROUND

Public Works manages capital projects that renew, improve or build new street, utility, and wastewater treatment infrastructure. The Adopted 2025-2027 Biennial Budget listed over 40 projects with a total budgeted amount of approximately \$170 million. The remaining sections of this report provide summary information about these projects and their current status. Projects are sorted into three main categories: Streets, Utilities, and Water Reclamation. Each of these categories is further divided into capital improvement projects, which provide a new asset or additional capacity; and capital renewal projects, which make investments into existing infrastructure to significantly extend its useful life.

STREET PROJECTS

The table below shows seven street-related capital improvement projects that are in the 2025-2027 biennial budget, with a total budgeted amount of \$23.8 million. Over half of this amount is for work done over the past year to complete Foothill Road (project STA1825). Three of the projects listed show no 2025-2027 budget amount: Main Street Restripe (project STA2503) was added as a project after the start of the biennium, and funded by moving funds from the Biddle Road & Stevens Signal Rebuild capital renewal project (TSM2101). Edwards Street Improvements (project URL2107) and Manzanita Street Reconstruction (project URL2307901) are both funded entirely with MURA funds and not budgeted within the Public Works budget.

Foothill Road BUILD project	STA1825	Completed	Federal, street SDC, street utility, gas tax	\$ 13,521,400
Stevens Street Improvements	STA2101	In design	RVMPO grant, street utility	\$ 4,000,000
Jackson St. & Columbus Ave Roundabout	STA2501	Not started, ODOT developing project agreement	ODOT ARTS grant	\$ 2,560,000
Main Street Restripe	STA2503	Bidding	Gas tax, street utility	
Safe Routes to School Sidewalk Bundles; Stewart, Crater Lake Ave, Sunrise, Biddle, E Main	STS2301	Multi-year, second year in construction	ARPA, Safe Routes to School, street utility	\$ 2,150,000
Residential Street Lights	TIL2501	As needed		\$ 30,000
McAndrews Rd Cycle Track design only	TSM2103	ODOT delivery; not started	Gas tax, ODOT ARTS grant	\$ 620,000
Delta Waters & Foothill signal	TSM2502	Following completion of Foothill		\$ 500,000
Edwards Street Improvement (Riverside to Niantic)	URL2107	In design	MURA	
Manzanita Street Reconstruction	URL2307901	Under construction	MURA	

The next table shows seven street-related capital renewal projects that are in the 2025-2027 biennial budget, with a total budgeted amount of \$17.1 million. Some of these projects, including the two most expensive ones, represent the annual work plan for restoring our streets to a “very good” or better condition according to the Pavement Condition Index (PCI). By funding slurry seals and overlays as projects in each year’s capital renewal program we are able to extend the life of our street assets, and avoid costs that can range from 5 to 10 times as much to rebuild roads that deteriorate into a failed condition.

Highway 62 Overlay	MST2600	Completed	Gas tax	\$ 4,300,000
Surface Treatment- paving overlay; includes ADA ramps; and slurry seal	MST2601, MST2602, MST2603, MST2604	Multiyear; 2026 under construction	Gas tax, street utility	\$ 7,500,000
Other traffic Improvements	MTR2600	As needed	Gas tax	\$ 230,000
ADA barrier removal	SAD2501	As needed		\$ 50,000
Alley A-48 Improvements	STY2101	Not started	Gas tax, street	\$ 50,000
Overlay restriping 25-27	TCP2501	Multiyear, follows overlays	Gas tax, street utility	\$ 200,000
SRTS Speed Feedback Signs	TCP2502	Awarded	ODOT Grant	
Biddle Road & Stevens Signal Rebuild	TSM2101	Funding moving to Main Street	Gas tax	\$ 1,000,100
Crater Lake Ave Signals & Crosswalks	TSM2104	In design	Gas tax, ODOT ARTS grant	\$ 3,567,000
Signal System Upgrades, 4 phases, upgrade	TSM2301, TSM 2501	Multi-year, first 3 phases complete	Gas tax	\$ 250,000

UTILITY PROJECTS

The next table lists capital improvement projects done to increase capacity or add new facilities in our sanitary sewer and stormwater systems, paid for primarily by stormwater and sewer utility fees. These seven projects were budgeted in the 2025-2027 biennial budget for a total of \$4.9 million. More than half this amount was for the Sanitary Sewer Improvements Delta Waters Rd. to Highway 62 project (SSS2505), identified as project P25 in the City's stormwater system plan. This project was critical in expanding capacity to meet current needs and to provide for future development in the northern part of the City. Project P19 is listed with no budget as it was begun in the previous biennium but finished in 2025.

Lazy Creek Fish Passage	SDR0964	Completed	Stormwater utility	\$ 900,000
Riparian planting	SDR0967	As needed	Stormwater utility	\$ 40,000
Other storm drain	SDR 2501	As needed	Stormwater utility	\$ 204,700
Kings Highway Storm Drain Improvements	SDR2501	In design	Stormwater utility, stormwater SDC	\$ 651,700
Sanitary Sewer Improvements – P-19 Johnson St, Camellia Ave & vic	SSS2302	Completed	Sewer collection utility	
Sewer Replacement-Brookdale & Inverness, preliminary engineering & acquisition only	SSS2401	In design	Sewer collection SDC	\$ 150,000
Sanitary Sewer Improvements – P-25, Delta Waters Rd. to Highway 62	SSS2505	Completed	Sewer collection utility, sewer collection SDC	\$ 3,000,000

The following projects are capital renewal projects for our stormwater and sewer utilities, and include six projects with a total budgeted amount of \$5.8 million. The highest dollar value

projects on this list represent our ongoing, annual effort to identify the stormwater and sewer pipes that are in generally the worst condition and reinforce them with cured in-place plastic pipe linings. This proactive approach rejuvenates the existing pipe, adding years to their service life and avoiding much more expensive replacement projects.

Sewer repairs and manhole rehab; cured in place pipe, manhole liners	MSC2600, MSC2602, MSC2604	Multiyear; 2026 under construction		\$ 1,500,000
Stormwater Conveyance Repairs; cured in place pipe	MSD2600	Multiyear; 2026 under construction	Stormwater utility	\$ 2,000,000
Skeeters Ln. Storm Drain	SDR2502	In design	Stormwater utility	\$ 878,800
Fisher Ave. Storm Drain	SDR2503	In design	Stormwater utility	\$ 449,500
Sewer Improvements Jackson Dr. & Erie Street	SSS2501	In design	Sewer collection utility	\$ 483,700
4 Inch Sewer Replacement, Bundle I Replace failing sewers located on private property	SSS2503, SSS2504	Multiyear, first bundle in design	Sewer collection utility	\$ 450,000

WATER RECLAMATION PROJECTS

There is only one capital improvement project in the 2025-2027 biennial budget, the RWRP Upgrade project. The budget splits this project into three separate project numbers, including projects for the design (WFC2401, budgeted at \$20 million), for construction under the Construction Manager/General Contractor (CM/GC) contract (WFC2402, budgeted for \$94,952,000), and for owner's advisor services (WFC2403, \$1 million). These three projects are all integral to the completion of the RWRP Upgrade project, and total \$115,952,000 in the current biennium budget. The project is at 60% design, with final design by the end of 2026. Construction has begun on early work packages needed to clear the way for the main project, with a potential Council award in January 2027 of the Guaranteed Maximum Price (GMP) contract for the bulk of construction. This project will be under construction, with additional expenses under all three project numbers, until well into 2030, with a current total budget of over \$300 million.

There are still other projects needed to keep the plant running while the major upgrade project is underway. The following list includes eleven capital renewal projects at the RWRP with a total budgeted value of \$2.1 million. One project on the list, RAS Pump Repairs (project WPR2605) was added after the biennium began, and funded by reallocating funds from other capital needs. This reflects a frequent challenge at the RWRP, as unanticipated requirements are often driven by failures or near failures of old equipment operating under very harsh conditions.

Tide-Flex Valve Replacement	WNP2601	Awarded	Sewer treatment	\$ 100,000
Digester #3 Cleaning Service; changed to digester #4	WNP2602	Completed	Sewer treatment utility	\$ 75,000
Thickener Building MCC HVAC	WNP2603	Not Started	Sewer treatment	\$ 20,000
Facility Industrial Coatings	WNP2604	In design	Sewer treatment	\$ 20,000
Pavement maintenance	WNP 2605			\$ 100,000
RWRF Headworks	WPR2601	In design	Sewer treatment	\$ 900,000
Primary Clarifier #2 Rehab	WPR2602	In design	Sewer treatment	\$ 500,000
Digester #4 Gas Compressor	WPR2603	Awarded	Sewer treatment	\$ 300,000
RWRF Blower Service Class 1	WPR2604	Completed	Sewer treatment	\$ 40,000
RAS Pump Repairs	WPR2605	Under construction	Sewer treatment	
RWRF Safety Projects	WSF2601	Under construction	Sewer treatment	\$ 57,300

STAFF RECOMMENDATION

For information only.

COUNCIL GOALS

Council Goal and Objective: Goal #23: Continue to Support and Modernize Infrastructure throughout the City

Strategy:

- Action 23.1: Complete Capital Improvement Projects included in the PW 2025-2027 Biennial Budget
- Action 23.2: Complete Capital Renewal Projects included in the PW 2025-2027 Biennial Budget
- Action 23.4: Complete a new Wastewater Treatment Facilities Plan and comply with all other DEQ NPDES permit conditions

Deliverable: Completed projects

EXHIBITS

None.